

17 May 2018











#### FY18 results highlights

# Financial progress

- Total revenue up 8%; Organic revenue up 5%
- Strong growth in Q4, up 8% organic
- EBIT growth of 8%
- Double-digit Benchmark EPS growth

# Strategic progress

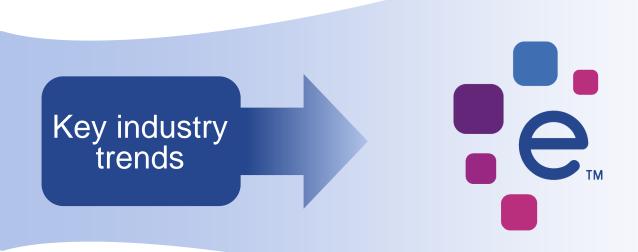
- Great momentum in B2B, up 8% organically, 10% Q4
- New product introductions and new sources of data driving client wins
- Consumer Services returned to growth in Q4 in North America

## Capital allocation

- Significant growth investment, organic and inorganic
- US\$950m returned in dividends and share repurchases
- Full-year dividend raised by 8%
- New share repurchase programme of up to US\$400m



#### Megatrends shaping our industry



The data and analytics explosion

Drive towards automation

Changing consumer digital norms

Evolving regulatory landscape for clients



#### Our strategic objectives



Build scale, breadth and quality of data



Accelerate innovation, integrate capabilities



Invest in technology to enable growth



Expand into adjacent markets



Engage more consumers

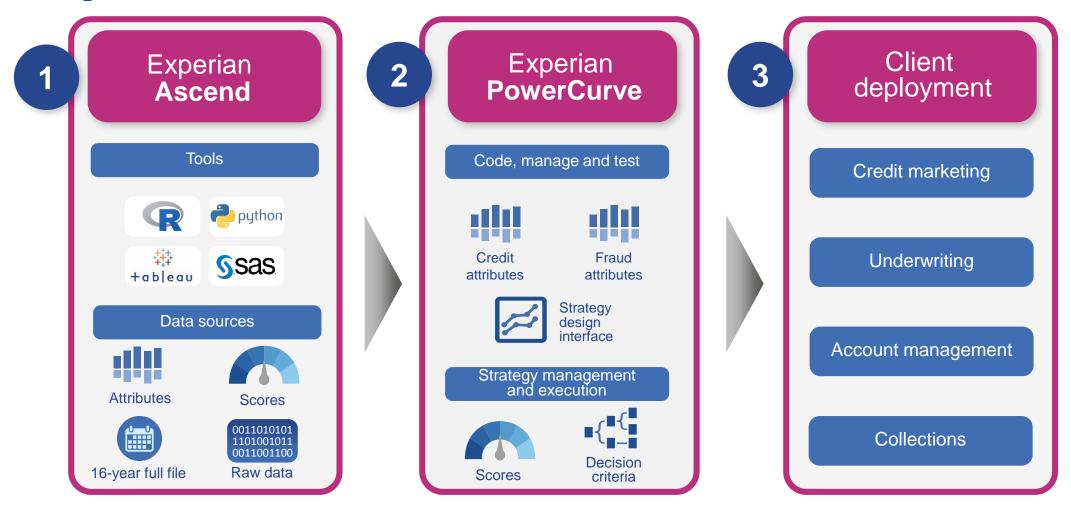


#### North America B2B





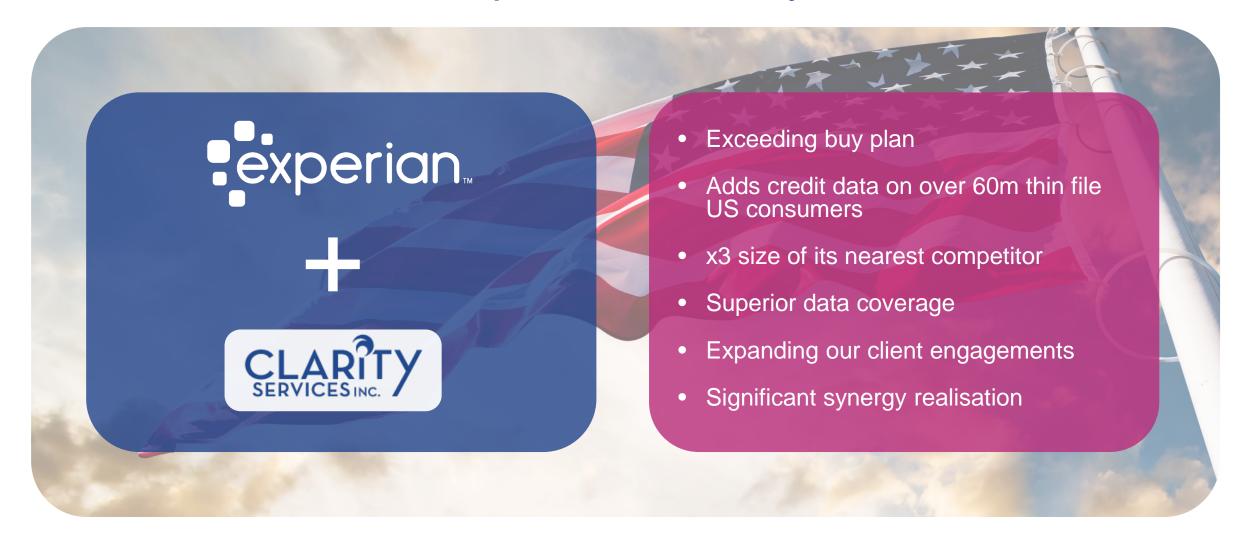
### Linking Ascend and PowerCurve



Extending our lead through One Experian

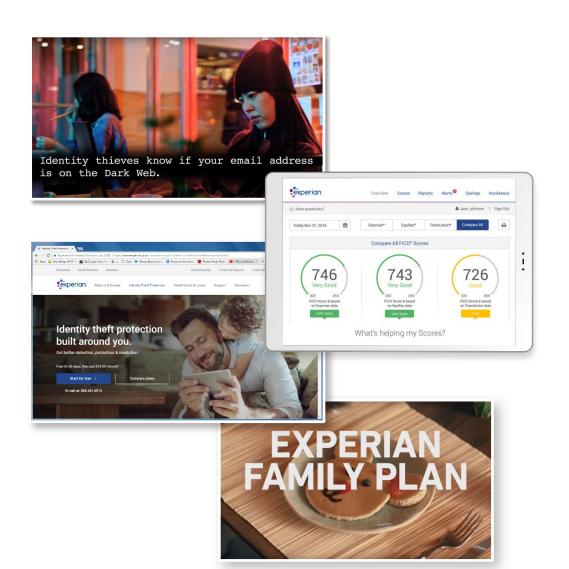


#### North America B2B – update on Clarity





#### North America Consumer Services



**IdentityWorks** 

Strong acquisition: c.200,000 paying

members at year end

CreditWorks

Further product enhancements,

higher retention

LendingWorks

Entering FY19 with strong momentum

**Partner Solutions** 

Securing new contract wins

Total NA Consumer Services Delivered growth in Q4; positive trajectory in FY19



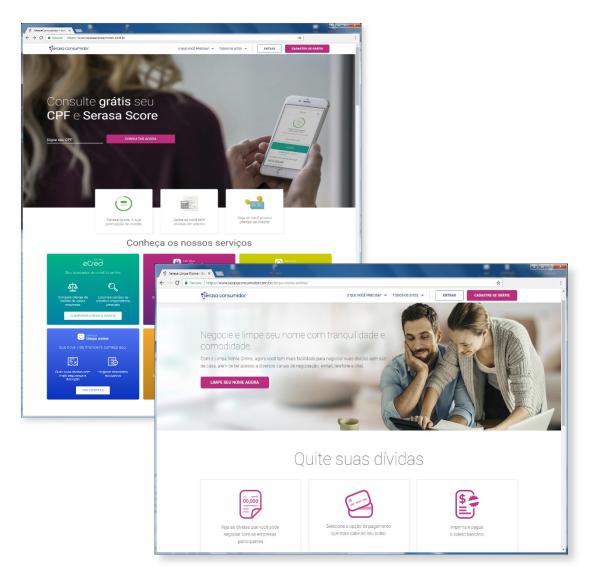
#### Latin America – building on a strong foundation



- Organic revenue growth of 6%
- Strengthening our strategic position as the economy improves
- Clients increasingly view us as a strategic partner
- Securing new agreements for Experian global products
- Positive data regulation clears another hurdle



#### Latin America – Consumer and SME



- Further business diversification
- 22 million consumers enrolled in free products
- Consumer-contributed data
- Converting Limpa Nome to digital service
- Big opportunities in SME and micro-businesses



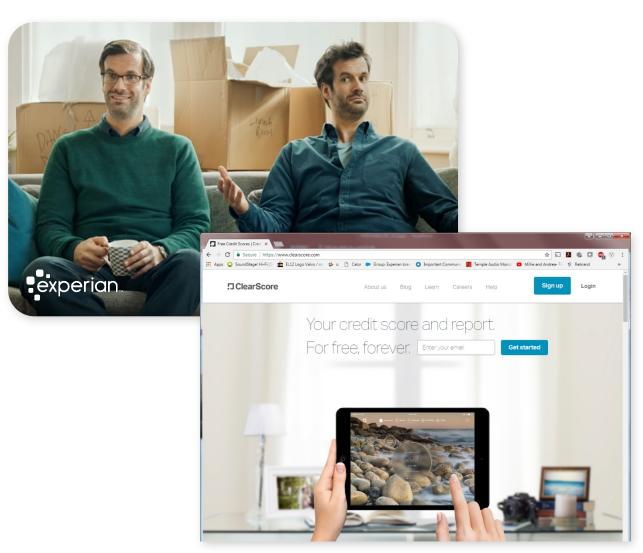
#### UK and Ireland B2B



- Good momentum, organic revenue up 5%
- Securing client wins through innovation
  - ExPiN
  - PowerCurve
  - CrossCore
  - Launching Ascend in UK
- Open Banking presents new opportunities



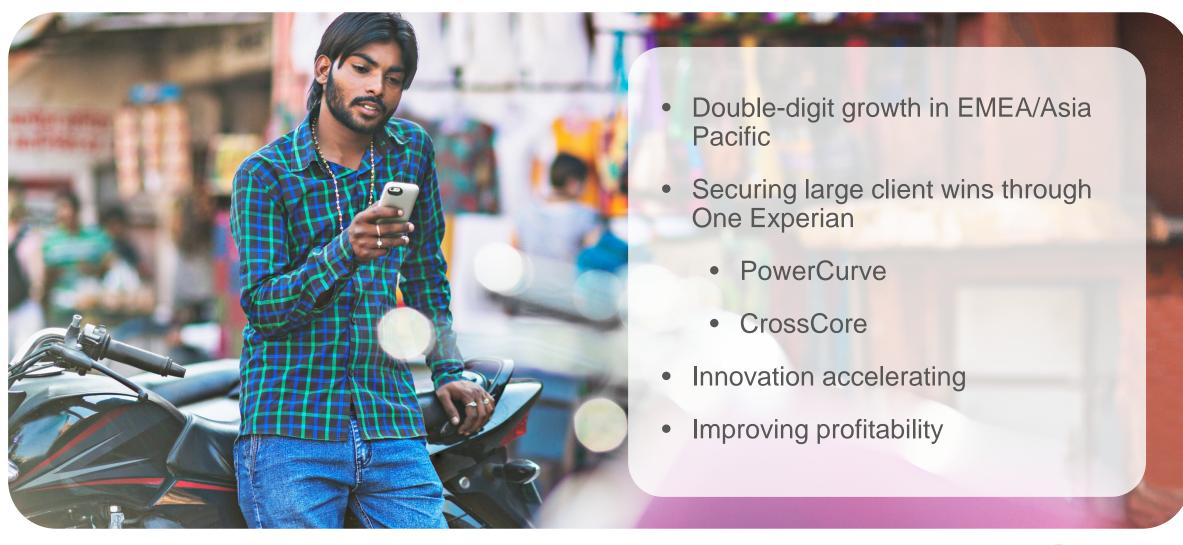
### UK Consumer Services: good progress – on path to growth



- Moderation in CreditExpert decline, CreditMatcher growing strongly
- ClearScore will bring a complementary brand
- Significant synergies available
  - ClearScore adds further marketing expertise
  - Experian brings significant data and analytics expertise



#### **EMEA/Asia Pacific**





#### Capital allocation

Organic investment APIs Ascend DataFabric **PowerCurve** IdentityWorks CreditMatcher

Acquisitions







Runpath

Minority investments



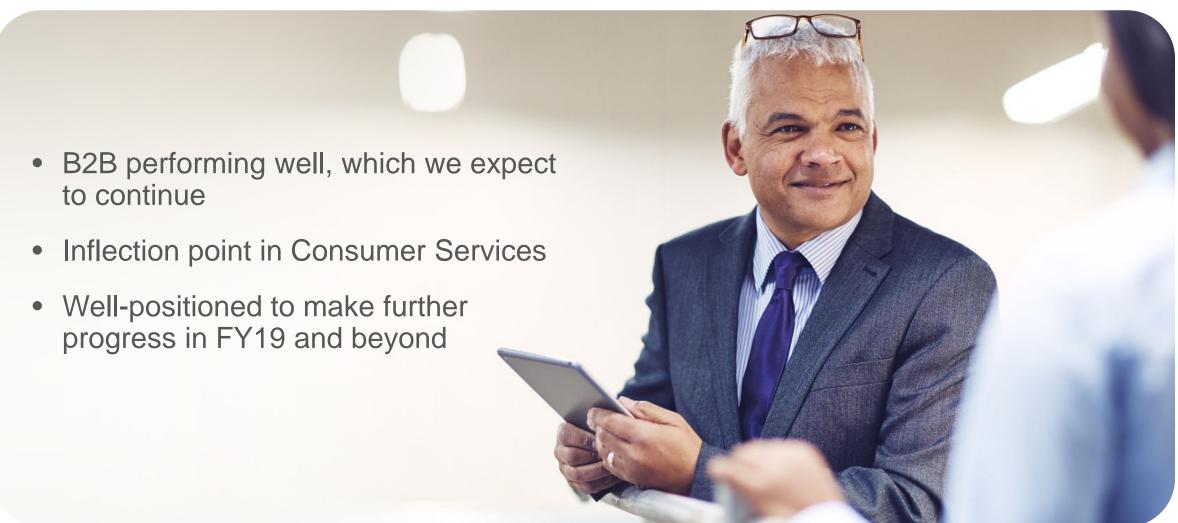
bankbazaar.com







### Summary





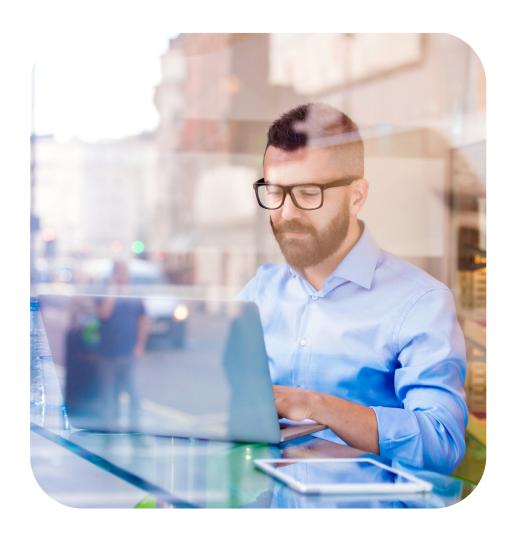
## Financial review

Lloyd Pitchford, Chief Financial Officer





#### Financial overview



- A year of good strategic and financial progress
- Strength in B2B, with good momentum
- Improving trend in Consumer Services
- Strong cash conversion and return on capital
- Disciplined capital allocation with significant returns to shareholders



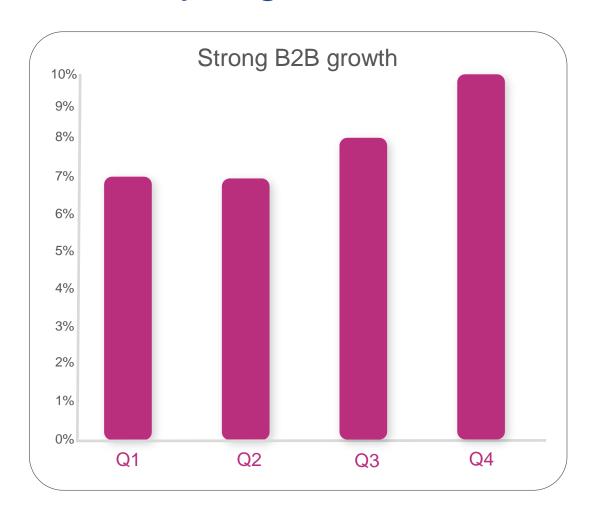
## Highlights – FY18

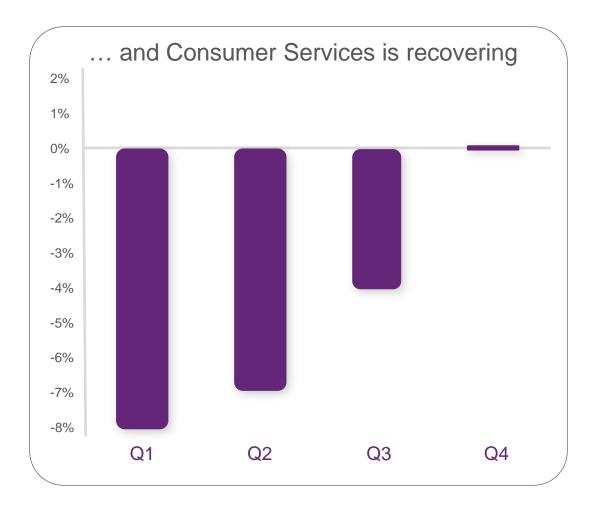
		Constant rates	Actual rates
Revenue	Total revenue growth	7%	8%
Growth	Organic revenue growth	5%	
EBIT	Benchmark EBIT margin		27.7%
	Margin progression	0 bps	10 bps
Earnings	Benchmark earnings per share growth	10%	11%
Operating cash flow	Benchmark operating cash conversion		93%
Dividend	Dividend per share growth		8%

Certain financial data have been rounded within this presentation. As a result of this rounding, the totals of data presented may vary slightly from the arithmetic totals of such data. Revenue, Benchmark EBIT growths and Benchmark EBIT margin are on an ongoing activities basis.



#### Quarterly organic revenue trends

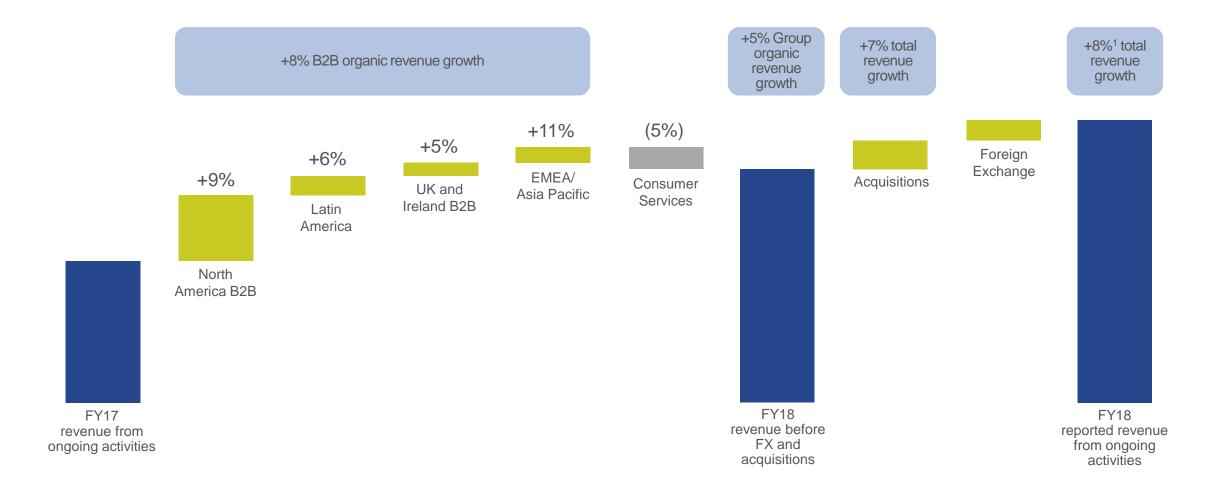




B2B defined as Credit Services, Decision Analytics and Marketing Services.



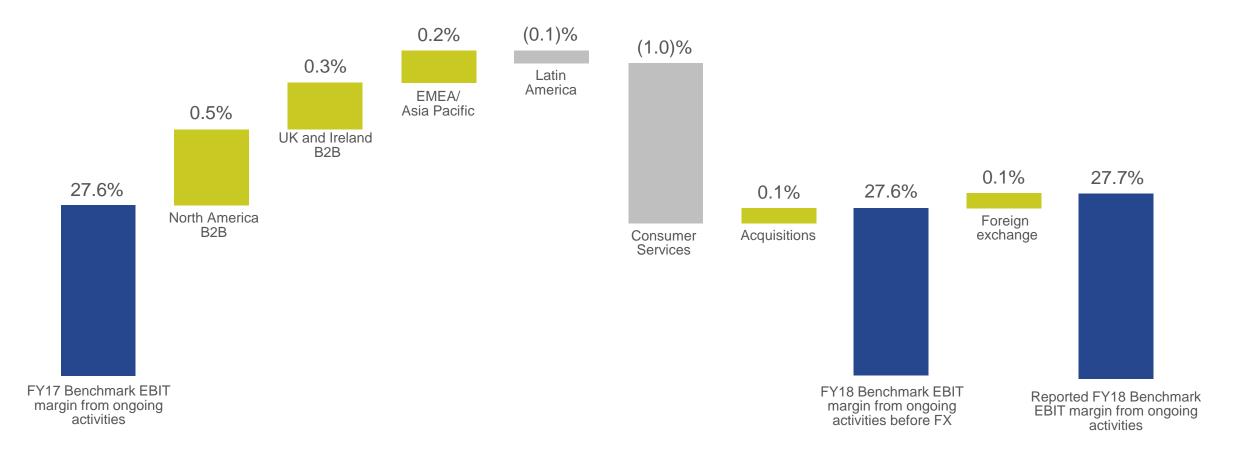
### Full-year revenue growth



<sup>&</sup>lt;sup>1</sup> At actual foreign exchange rates



### Benchmark EBIT margin



EBIT margins calculated on an ongoing activities basis. FY17 EBIT margin has been restated for the divestment of Experian Public Records



#### **North America**

Twelve months ended 31 March US\$million

Revenue	2018	2017	Total growth	Organic growth
Credit Services	1,484	1,336	11%	9%
Decision Analytics	178	162	10%	10%
Marketing Services	229	215	6%	6%
Business-to-Business	1,891	1,713	10%	9%
Consumer Services	755	739	2%	(2)%
Total revenue	2,646	2,452	8%	6%
Benchmark EBIT – ongoing activities	833	779	7%	
Benchmark EBIT margin	31.5%	31.8%		



#### **Latin America**

Twelve months ended 31 March US\$million

Revenue	2018	2017	Total growth	Organic growth
Credit Services	696	658	4%	4%
Decision Analytics	61	48	25%	25%
Marketing Services	31	24	29%	29%
Total revenue	788	730	6%	6%
Benchmark EBIT – ongoing activities	267	251	5%	
Benchmark EBIT margin	33.9%	34.4%		



#### **UK** and Ireland

Twelve months ended 31 March US\$million

Revenue	2018	2017	Total growth	Organic growth
Credit Services	270	246	7%	4%
Decision Analytics	234	214	6%	6%
Marketing Services	155	145	4%	4%
Business-to-Business	659	605	6%	5%
Consumer Services	171	202	(16)%	(16)%
Total revenue	830	807	1%	-
Benchmark EBIT – ongoing activities	260	246	2%	
Benchmark EBIT margin	31.3%	30.5%		



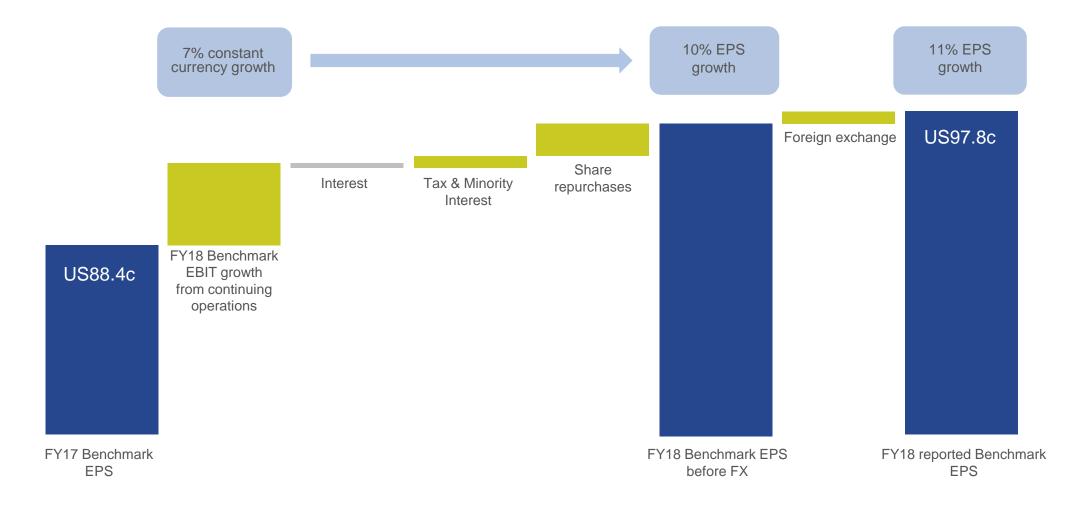
#### **EMEA/Asia Pacific**

Twelve months ended 31 March US\$million

Revenue	2018	2017	Total growth	Organic growth
Credit Services	156	144	3%	3%
Decision Analytics	195	160	18%	18%
Marketing Services	42	37	12%	12%
Total revenue	393	341	11%	11%
Benchmark EBIT – ongoing activities	9	(3)	381%	
Benchmark EBIT margin	2.3%	(0.9)%		



### Benchmark Earnings per share (EPS)





### Reconciliation of Benchmark Earnings to Statutory Profit

Twelve months ended 31 March US\$million

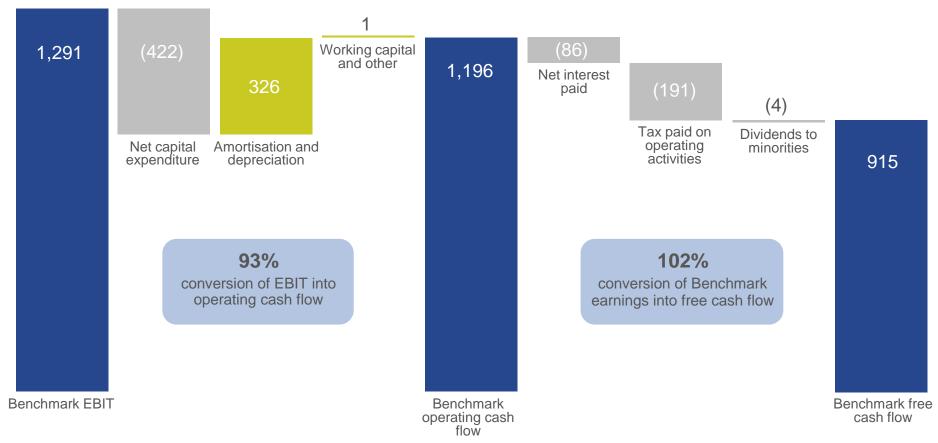
	2018	2017	Growth (actual rates)	Growth (constant rates)
Benchmark earnings for the period from continuing operations	897	830	8%	7%
Amortisation of acquisition intangibles	(112)	(104)		
Acquisition expenses and other acquisition related items	(19)	(16)		
Tax items	160	35		
Exceptional items	(57)	-		
Statutory profit from continuing operations before non-cash financing remeasurements	869	745	17%	
Non-cash financing remeasurements	(24)	67		
Statutory profit from continuing operations	845	812	4%	



### Benchmark cash flow performance

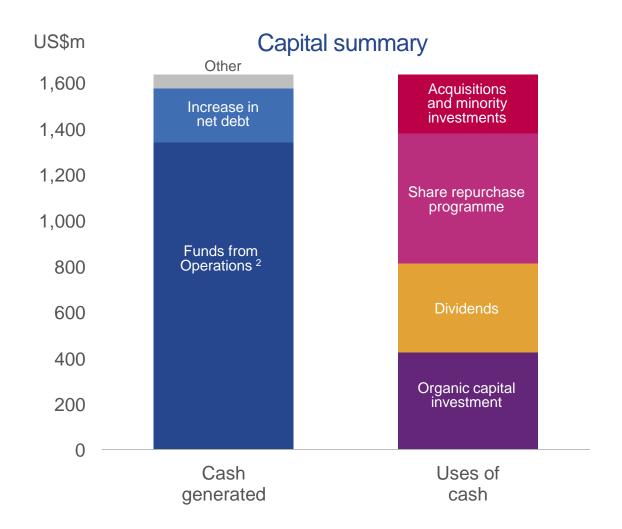
Twelve months ended 31 March 2018







#### FY18 capital framework



#### Capital allocation

- Organic innovation investment
- Acquisitions in the year included Clarity and Runpath
- FY18 shareholder returns:
  - Dividend growth of 8%
  - US\$566m¹ net share repurchases completed during the year
- Return on Capital Employed (ROCE) of 15.7%, up 0.2% from prior year
- Expect to make up to \$400m of net share repurchases

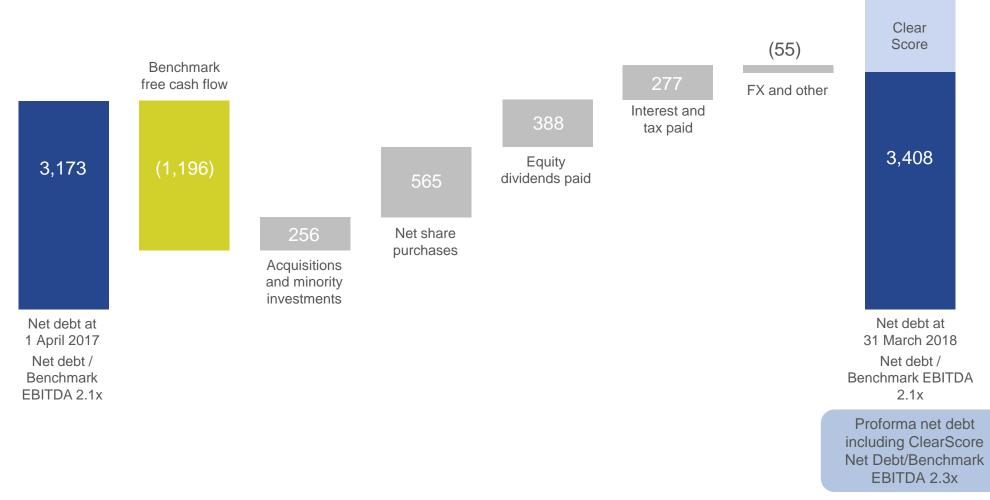


<sup>1</sup> Share repurchases as at 31 March 2018.

<sup>2</sup> Funds from Operations is defined as Benchmark free cash flow plus organic capital investment (capital expenditure).

#### Net debt reconciliation

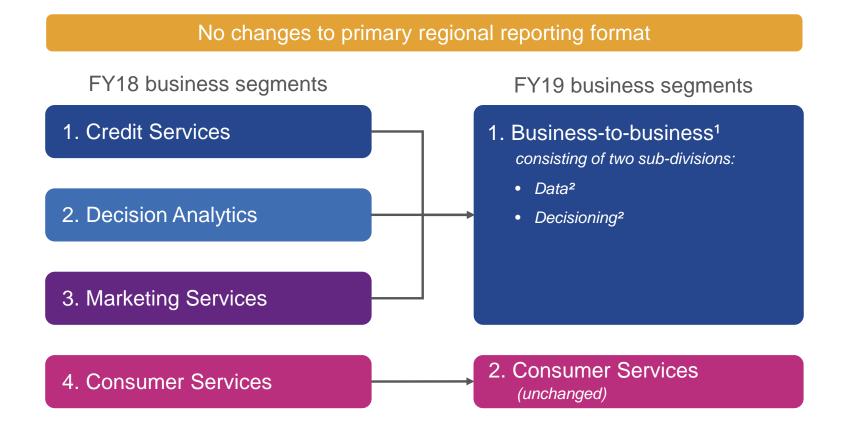
**US\$million** 





3,782

#### New segmental structure



1 Business-to-Business disclosures will be on a revenue, Benchmark EBIT and Benchmark EBIT margin basis.

#### FY18 revenue reconciliation

Year ended 31 March 2018	US\$m
Data	
Old Credit Services	2,606
plus Targeting from old Marketing Services	296
less Health	(342)
less Other	(9)
Total Data	2,551
Decisioning	
Old Decision Analytics	668
plus Data Quality from old Marketing Services	161
plus Health	342
plus Other	9
Total Decisioning	1,180
Total B2B	3,731
Consumer Services	926
Total revenue	4,657



<sup>2</sup> Disclosures for the Data and Decisioning sub-divisions will be on a revenue only basis.

## Modelling considerations for FY19

Acquisitions	<ul> <li>Annual revenue from FY18 acquisitions is expected to be US\$75m on a pro forma basis (excludes ClearScore)</li> </ul>
Foreign exchange	Based on recent rates, expect foreign exchange to be c.100bps headwind
IFRS 15	<ul> <li>Impact expected to be c.US\$78m on revenue and c.US\$31m on profit after tax; later revenue recognition; no impact on cash</li> </ul>
Net interest	Expected to be c.US\$110m; inclusive of new share repurchase programme
Tax	Benchmark tax rate to be in the range of 25-26%
Share repurchases	<ul> <li>Full year WANOS¹ expected to be in the region of 901m shares</li> </ul>
Capital expenditure	Capital expenditure of c.9% of revenue

<sup>1</sup> Weighted average number of shares



### Summary and outlook



- Good financial and strategic progress in the past year
- Outlook for FY19
  - Another year of strong revenue growth
  - EBIT growth at or above rate of revenue growth
  - Strong progress in Benchmark EPS
- Continued focus on investments to drive future value creation





Brian Cassin, Chief Executive Officer





### Closing summary





# Appendix experian<sub>m</sub>

# Group Benchmark earnings

Twelve months ended 31 March 2018 US\$million

	2018	2017	Growth (actual rates)
Benchmark EBIT from ongoing activities	1,290	1,197	8%
Benchmark EBIT – exited business activities	1	2	
Benchmark EBIT	1,291	1,199	8%
Net interest	(85)	(75)	
Benchmark PBT <sup>1</sup>	1,206	1,124	7%
Benchmark taxation	(309)	(294)	
Benchmark taxation rate	25.6%	26.2%	
Total Benchmark earnings	897	830	
For owners of Experian plc	897	831	8%
For non-controlling interest	-	(1)	
Weighted average number of shares, million	917	940	
Benchmark EPS, US cents	97.8	88.4	11%

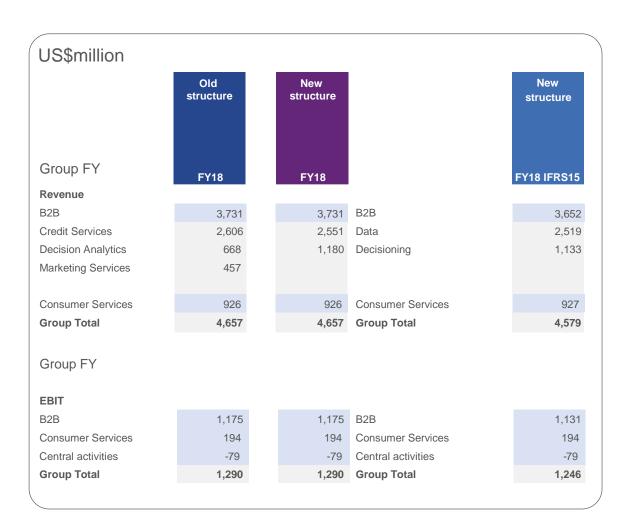
<sup>&</sup>lt;sup>1</sup>Benchmark PBT is defined as profit before amortisation and impairment of acquisition intangibles, impairment of goodwill, acquisition and disposal expenses, adjustments to contingent consideration, exceptional items, financing fair value remeasurements, tax and discontinued operations. It includes the Group's share of continuing associates' pre-tax results.



# Segmental Reporting Changes – IAS 18 and IFRS 15

#### **Experian Group**

US\$million				
	Old structure	New structure		New structure
Group H1	FY18	FY18		FY18 IFRS15
Revenue				
B2B	1,727	1,727	B2B	1,743
Credit Services	1,231	1,189	Data	1,209
Decision Analytics	288	538	Decisioning	534
Marketing Services	208			
Consumer Services	460	460	Consumer Services	461
Group Total	2,187	2,187	Group Total	2,204
Group H1				
Croup III				
EBIT				
B2B	507	507	B2B	535
Consumer Services	103	103	Consumer Services	103
Central activities	-30	-30	Central activities	-30
Group Total	580	580	Group Total	608



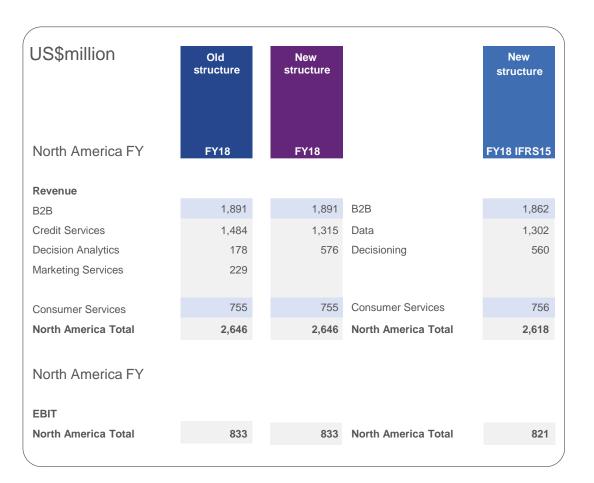
Results are excluding exited business activities which comprises of our Experian Public Records business, divested in March 2018.



# Segmental Reporting Changes – IAS 18 and IFRS 15

#### North America

US\$million	Old structure	New structure		New structure
North America H1	FY18	FY18		FY18 IFRS15
Revenue				
B2B	881	881	B2B	893
Credit Services	694	603	Data	619
Decision Analytics	83	278	Decisioning	274
Marketing Services	104			
Consumer Services	374	374	Consumer Services	375
North America Total	1,255	1,255	North America Total	1,268
North America H1				
	20.4	20.4	North America Total	444
North America Total	394	394	North America Total	411

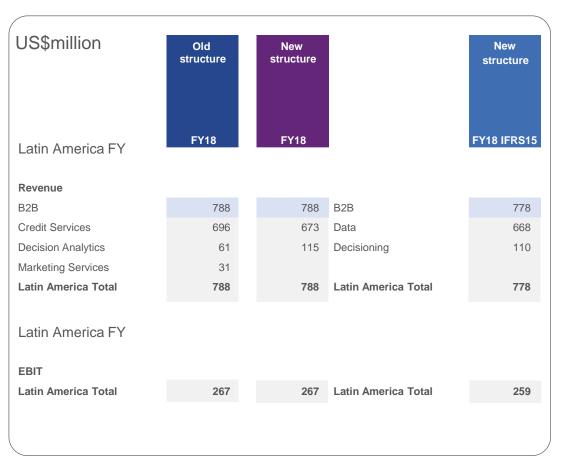


Results are excluding exited business activities which comprises of our Experian Public Records business, divested in March 2018.



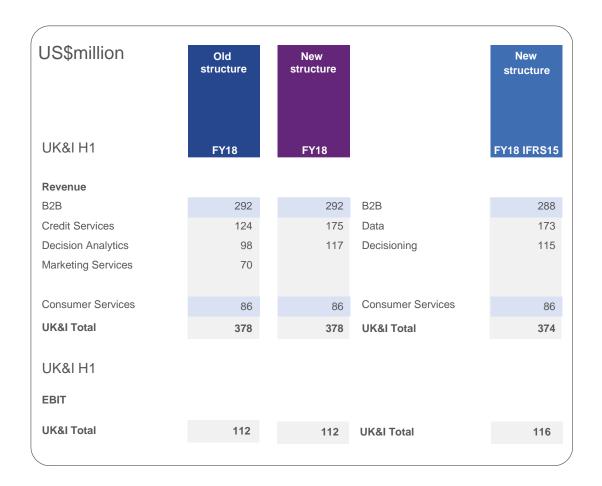
# Segmental Reporting Changes – IAS 18 and IFRS 15 Latin America

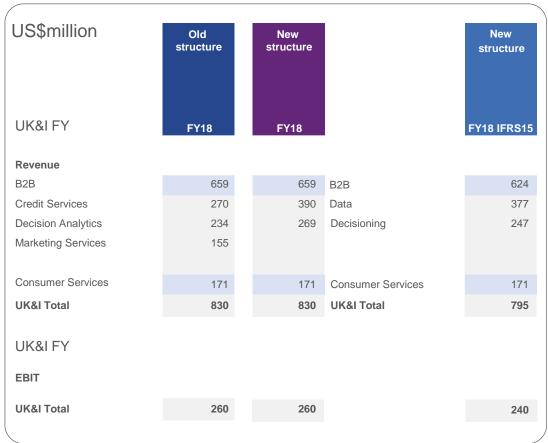






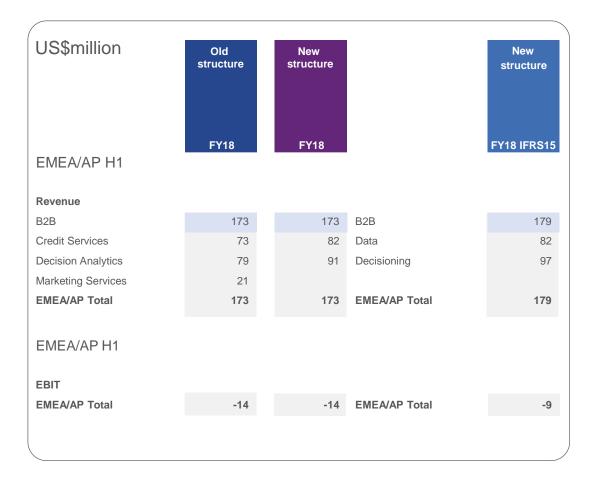
#### Segmental Reporting Changes – IAS 18 and IFRS 15 **UK & Ireland**

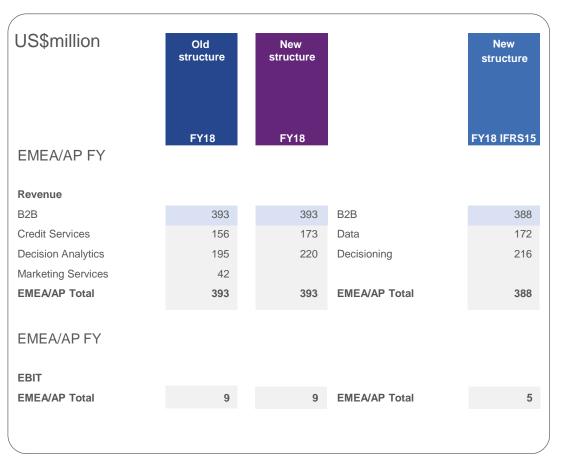






#### Segmental Reporting Changes – IAS 18 and IFRS 15 **EMEA/Asia Pacific**







### Experian American Depositary Receipt (ADR) programme

#### For ADR shareholder enquiries, please contact:

Shareholder Relations **BNY Mellon Shareowner Services** PO Box 505000

Louisville, KY 40233-5000

**United States** 

T: + 1 201 680 6825

(From the US: 1-888-BNY-ADRS, toll free)

E: shrrelations@cpushareownerservices.com

W: www.mybnymdr.com

**Experian ADR shares trade on the** OTCQX under the following information:

Symbol **EXPGY** 

CUSIP 30215C101

Ratio 1 ADR: 1 ORD

United Kingdom Country

Effective Date October 11, 2006

Underlying SEDOL B19NLV4

Underlying ISIN GB00B19NLV48

U.S. ISIN US30215C1018

Depositary **BNY Mellon** 



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#### Event calendar

13 July 2018 First quarter trading update (FY19)

18 July 2018 Annual General Meeting

13 November 2018 Half year financial report



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17 May 2018



