

# Robert W Baird Business Solutions Conference 2012

## March 1, 2012

Peg Smith, Executive Vice-President



# The Experian investment case



## Market leading global information company

- Unique proprietary data, coupled with value-added analytics
- Scalable business model

## Strong market positions

- No. 1 or 2 position across our largest markets
- High barriers to entry

## Global growth potential

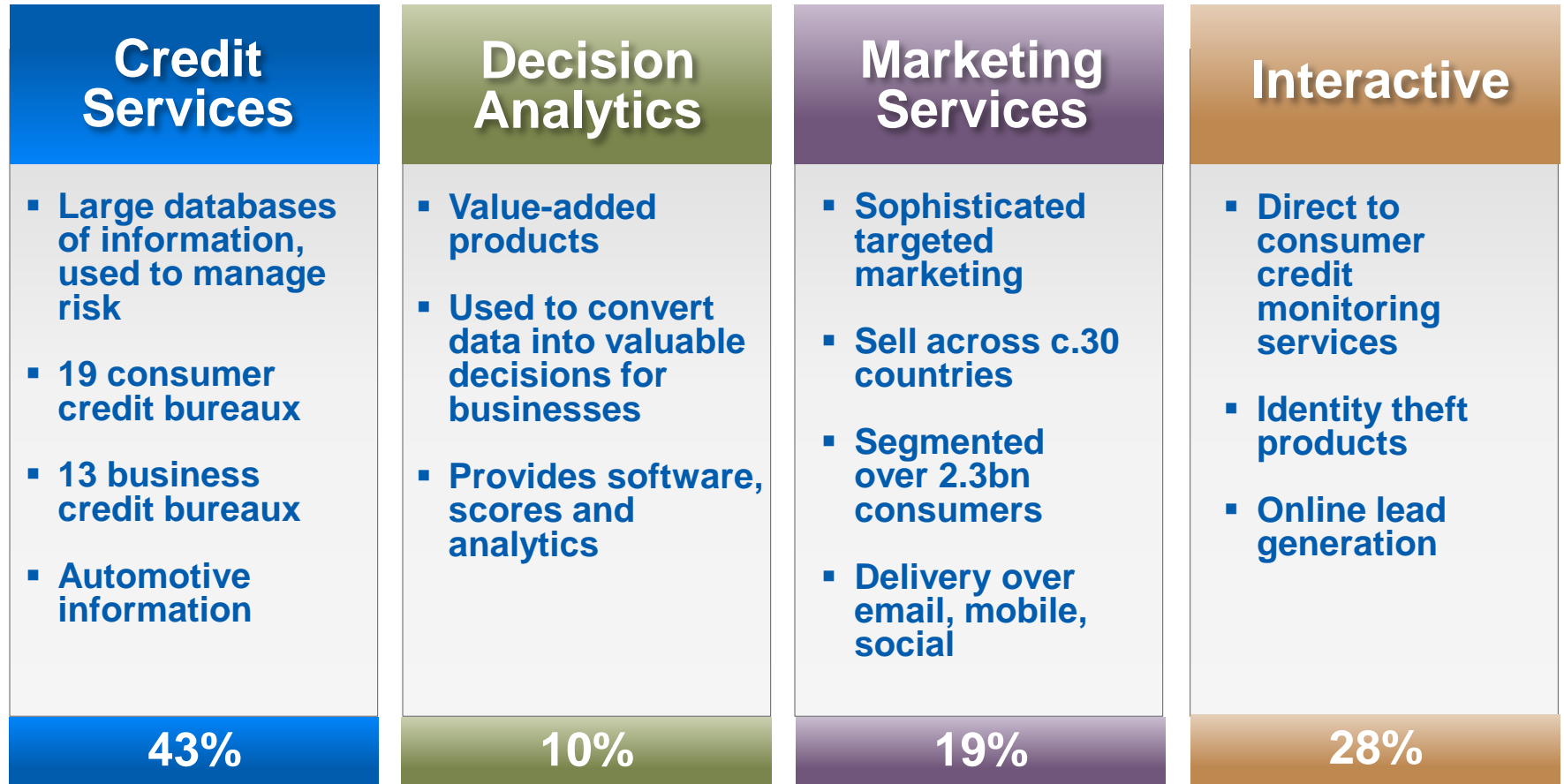
- By expanding geographically, in new customer segments and through innovation

## Strong financial track record

- High quality, recurring revenues
- Highly cash generative with low capital intensity

**Focus on data & analytics | Drive profitable growth | Use cash wisely**

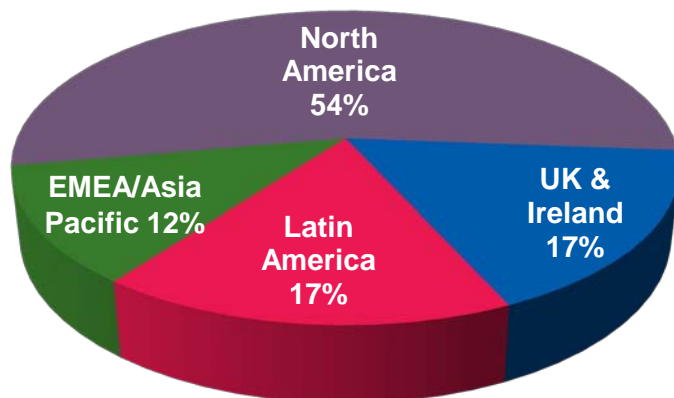
# Experian business segments



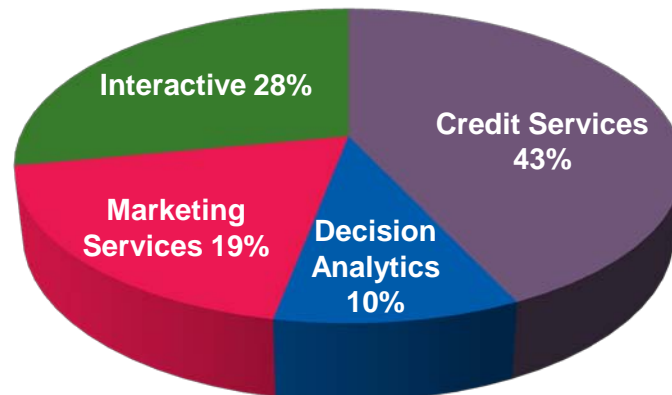
# Overview

## Global revenue FY11

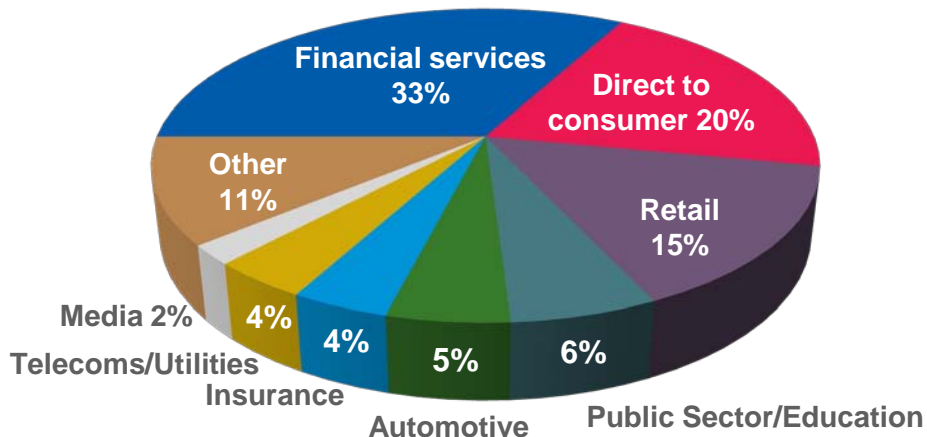
By geography



By business line



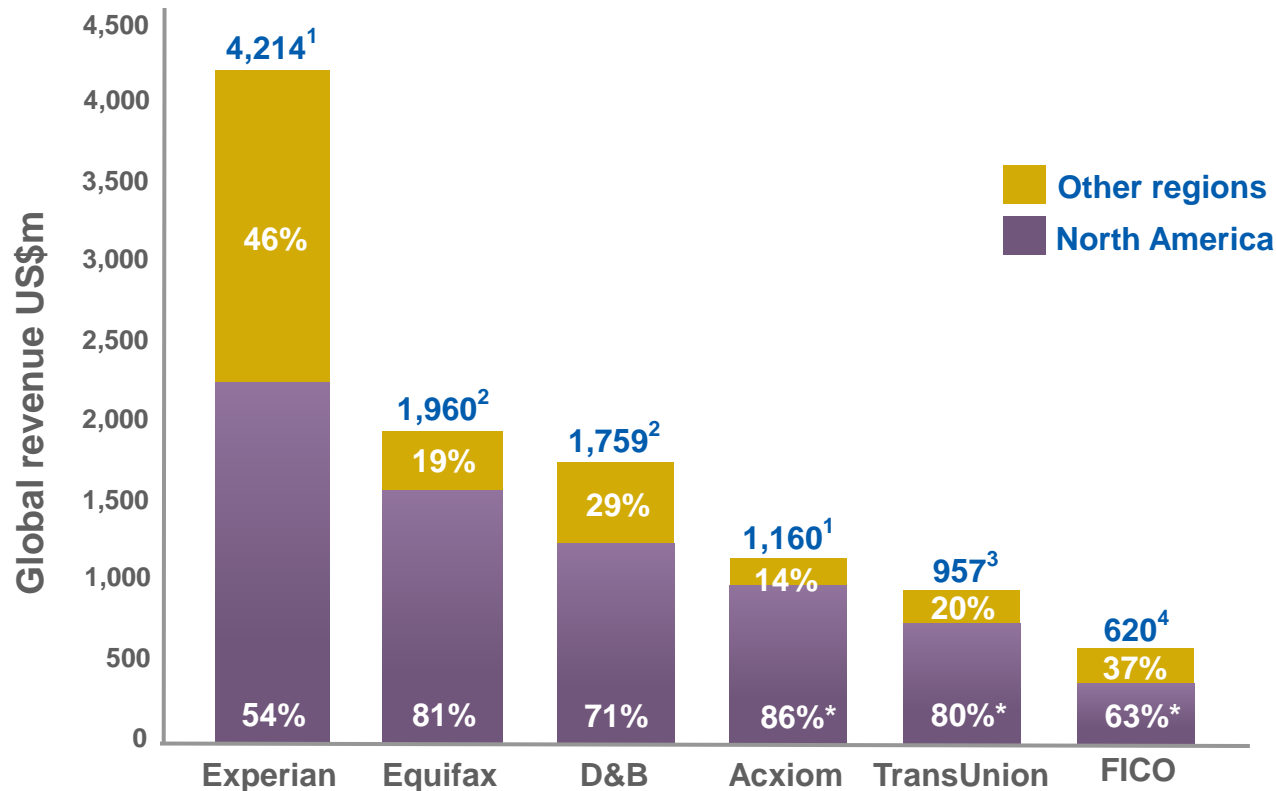
By customer segment



**Diverse portfolio by  
geography, business  
line and customer  
segment**

## Overview

# Market leader with unparalleled global reach and range



More than double the size of nearest competitor, broader range

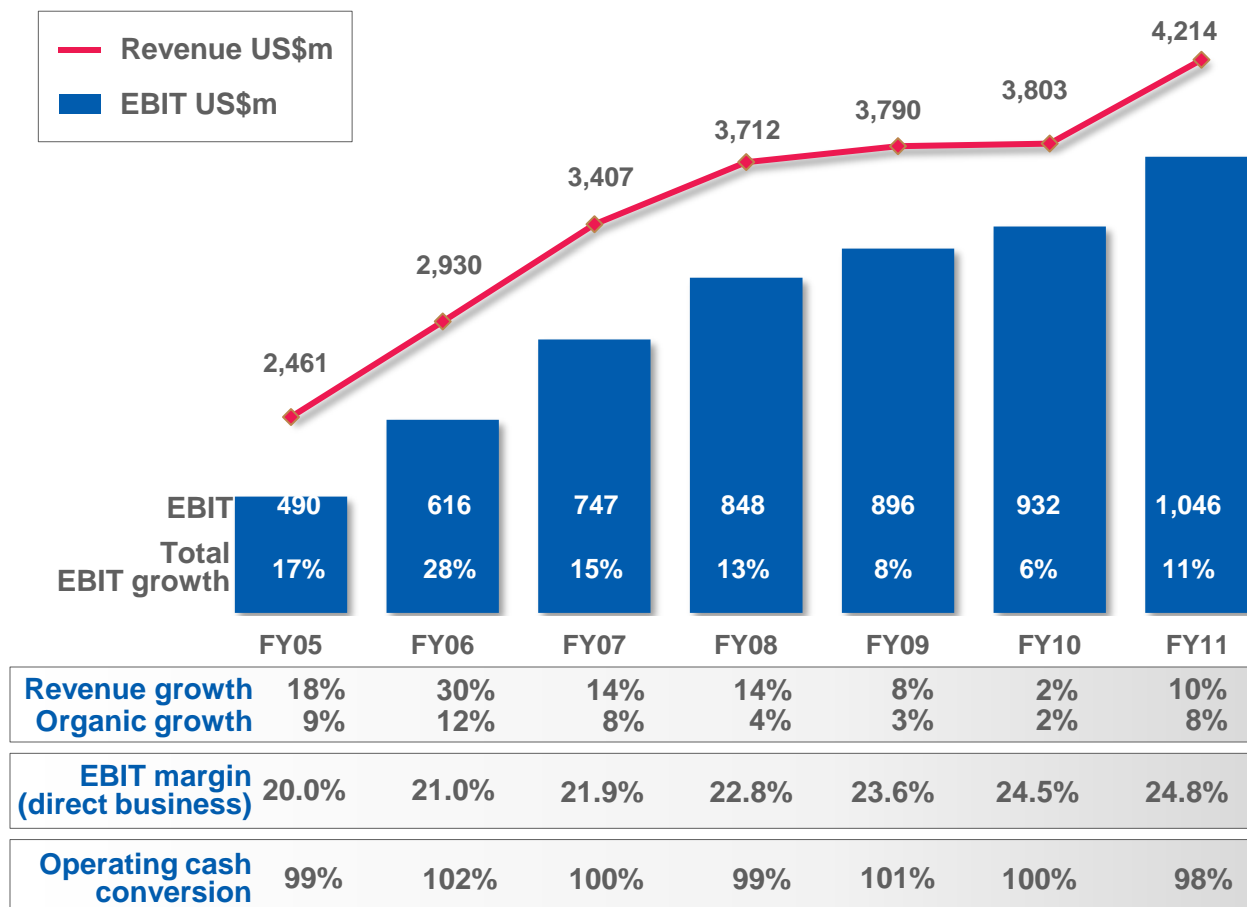


1 Year ended 31 March 2011  
2 Year ended 31 December 2011  
3 Year ended 31 December 2010  
4 Year ended 30 September 2011

\*US only  
Source: Latest full year revenue, company SEC filings

## Financial overview

# Seven year revenue performance trend

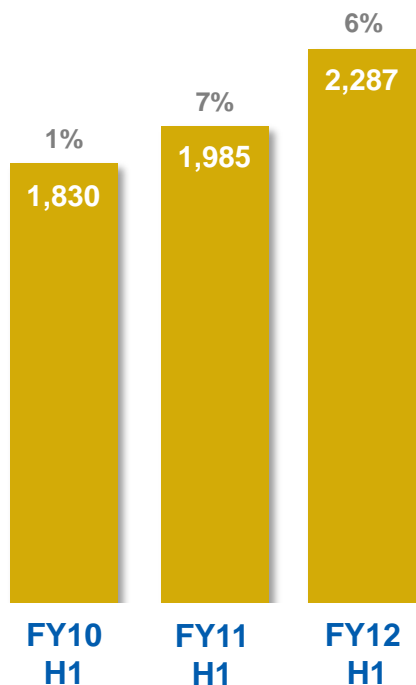


## Financial objectives:

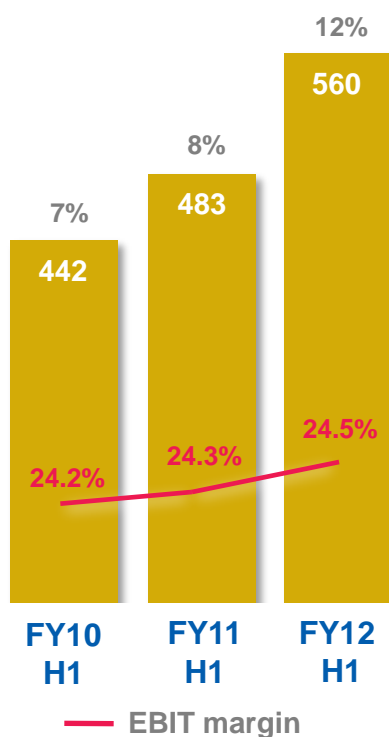
- Mid–high single digit organic revenue growth
- Maintain or improve margin
- Convert at least 90% of EBIT into operating cash

## Strong H1 performance and full-year outlook

Revenue US\$m and organic revenue growth %



EBIT US\$m, growth % and margin %



**Q3 organic revenue growth of 7%**

### Outlook:

- H2 organic revenue at least as strong as Q3

### For full year:

- modest margin improvement
- strong cash conversion

# Global growth programme: key initiatives



## Product innovation

- North America business information products
- Next-generation bureau
- New Decision Analytics platform
- New Marketing Services platforms
- Consumer protection products



## Expanding geographically

- Credit bureaux:
  - Colombia
  - India
  - Australia
- Positive data
- Marketing Services product roll-out
- Consumer Direct roll-out



## New customer segments

- SME
- Healthcare payments
- Insurance
- Public sector
- Telecommunications
- Utilities



# Summary

## Driving premium growth

**The data edge**



**New customer segments**



**Big in growing economies**



**Digital experts**



**Great consumer brands**



**Creating value now and into the future**

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