

KBW Diversified Financials Conference

4 June 2008



Overview

Experian investment highlights



- **Unique combination of data and analytics**
- **Balanced portfolio by geography and business line**
- **Investment for growth: new products, new geographies, new verticals**
- **Strong financial performance, even in challenging times**

Overview

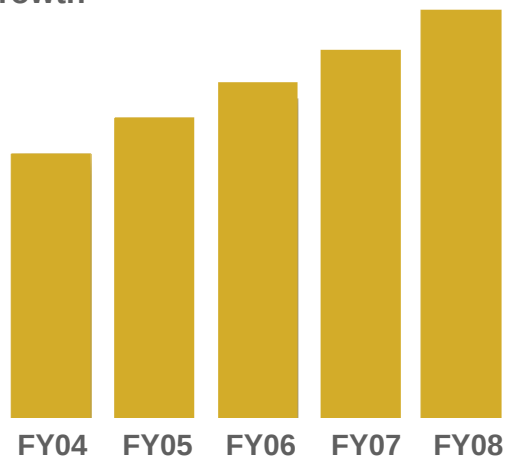
Five year track record

Revenue US\$m

2,014 2,461 2,930 3,407 4,059

Total growth +18% +30% +14% +14%

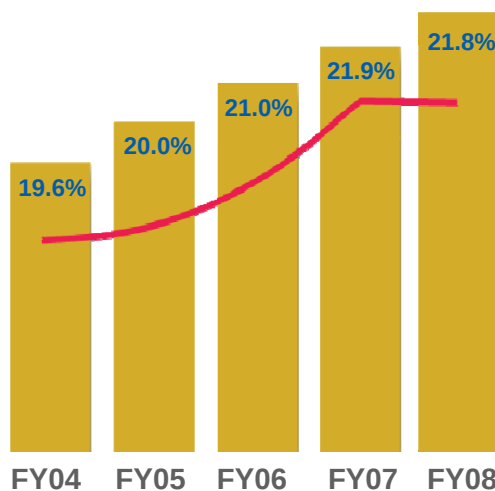
Organic growth +9% +12% +8% +4%



EBIT US\$m and margin

468 565 685 808 938

+17% +28% +15% +13%

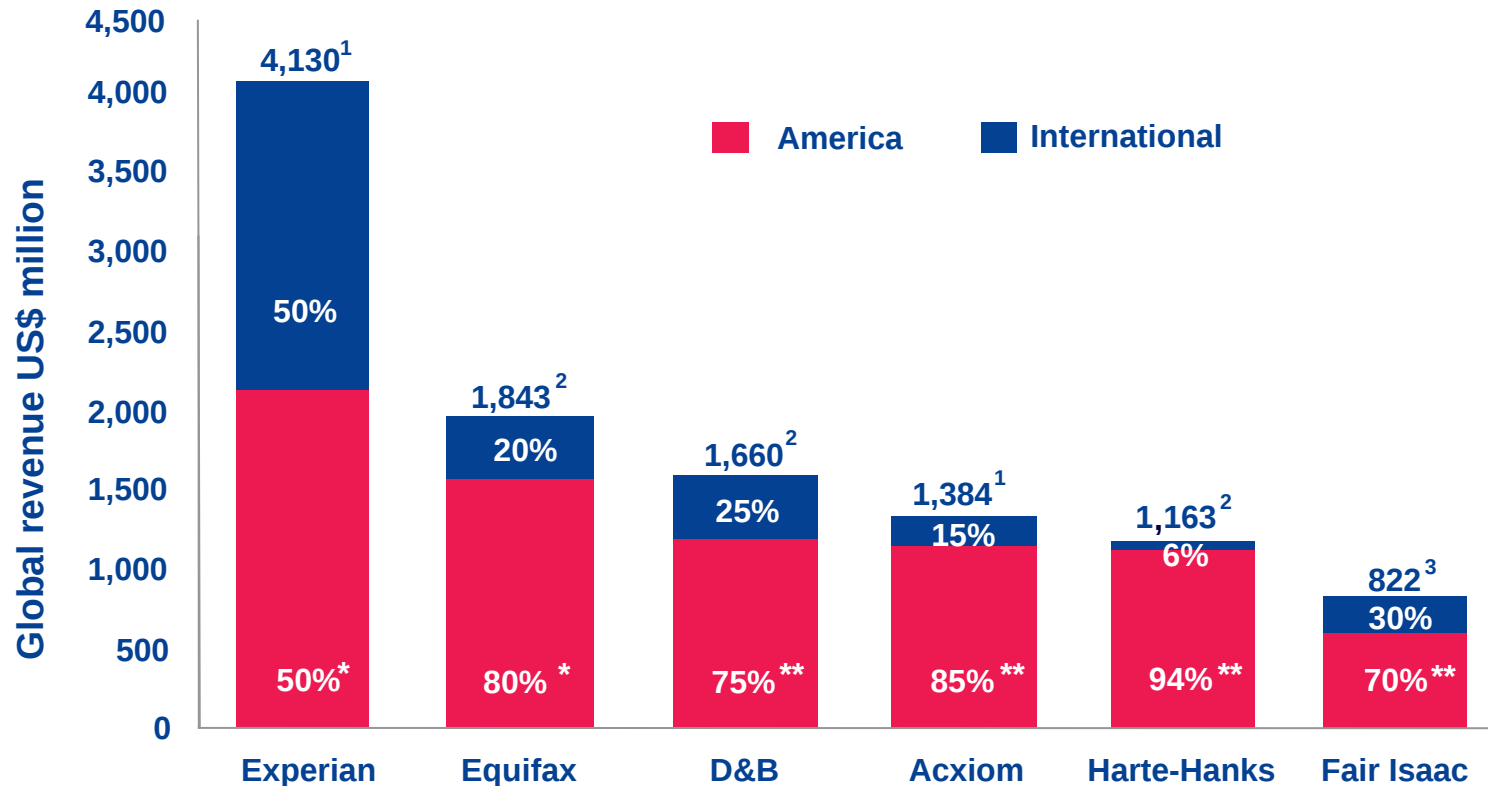


Performance in 2008

- Revenue growth from continuing activities of 14%
- EBIT margin of 21.8%
- Cash conversion of 95%
- Full year dividend of 18.5 US cents, up 9%

Overview

Competitive distinction



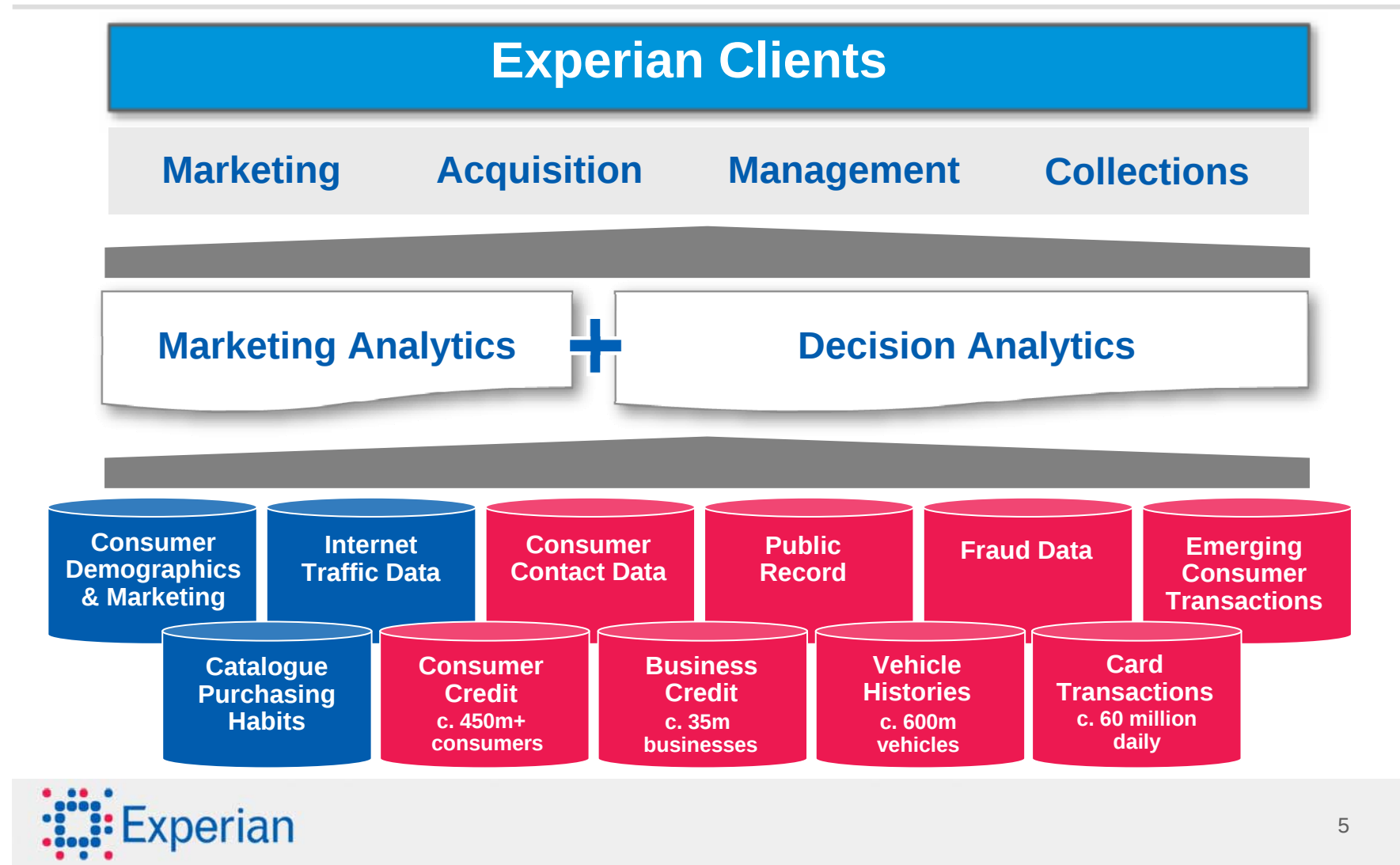
Double the size of our closest competitor, with broader geographic reach



* North America only
** US only
1 Year ended 31 March 2008
2 Year ended 31 December 2007
3 Year ended 30 September 2007
Source: Latest full year revenue, company 10K

Overview

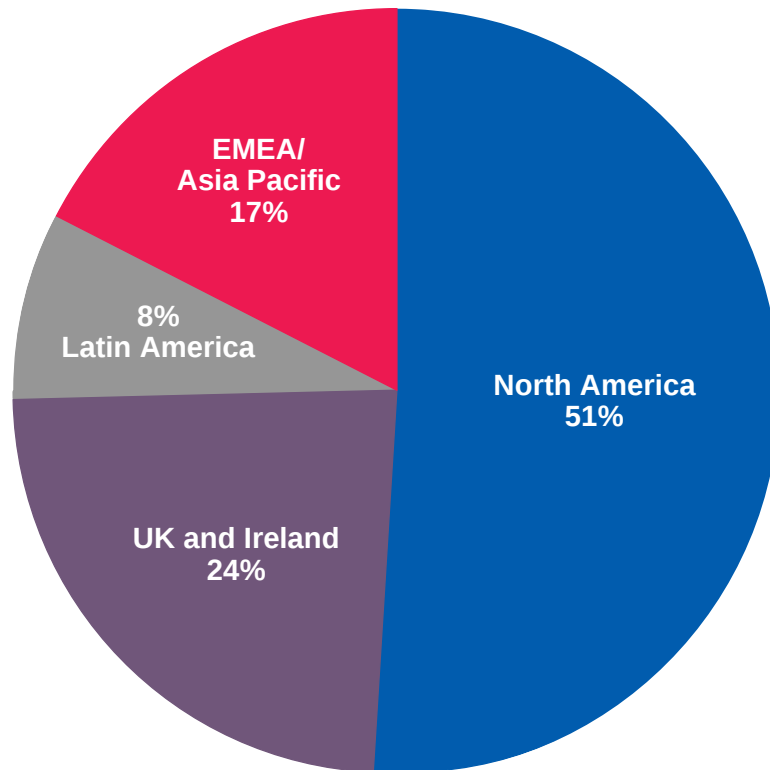
How we do it: the Experian model



Overview

Portfolio balance: geographic footprint

Experian 2008 revenue by geography¹



- **US and UK financial services clients are cautious**
- **Strong growth in other markets**

Overview

Portfolio balance: strong growth in many areas



- Strong growth globally in Decision Analytics, particularly in emerging markets
- Business information benefits from synergies with consumer bureaux and Decision Analytics
- Strong growth in Consumer Direct
- Excellent progress in new media marketing activities
- High demand for countercyclical services, such as fraud prevention

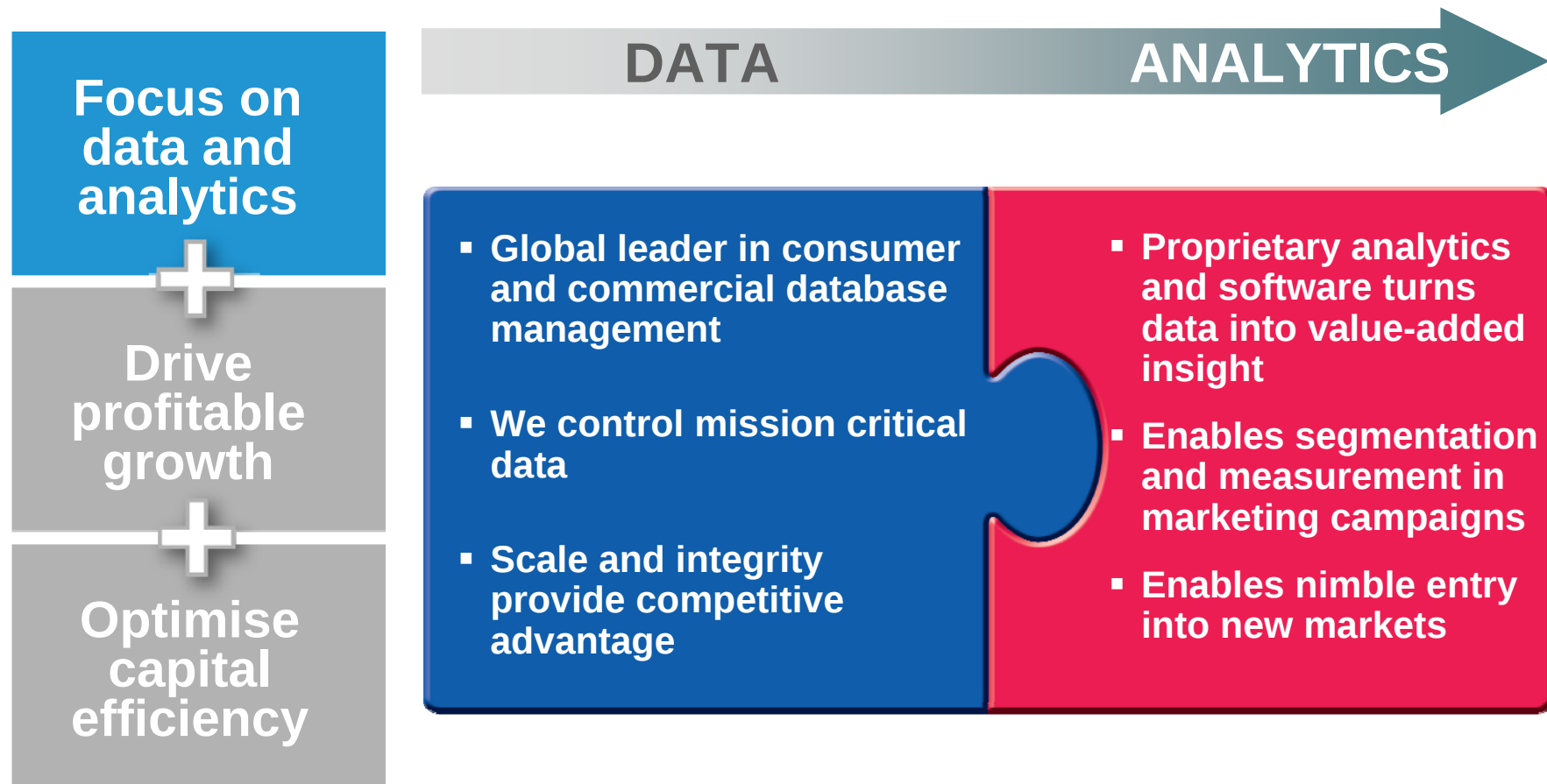
Strategy

Evolving our strategy: our framework for success



Strategy

Focus on data and analytics



Strategy

Drive profitable growth: strategic action plan



Strategy

Drive profitable growth: organic investment

Focus on data and analytics	2007	2008	2009
+	▪ Asia Pacific development ▪ Canadian bureau	▪ Asia Pacific development ▪ Canadian bureau ▪ Indian bureau ▪ Eastern Europe development ▪ Serasa integration ▪ Data centre consolidation	▪ Asia Pacific development ▪ Japan joint venture ▪ Canadian bureau ▪ Indian bureau ▪ Eastern Europe development ▪ Launch new Consumer Direct products ▪ Marketing initiatives
+			
Optimise capital efficiency	P&L investment stepped up in 2008 and plan to invest at a similar rate in 2009		

Strong progress at Serasa

- Serasa exceeds our expectations
- Strong demand for credit in Brazil
- Becoming an integral part of Experian
- Revenue of US\$305m in nine months
- Pro forma revenue growth in high teens



Back office integration

Excellent management team

Optimised salesforce

Identified product transfers

Leverage Latin America opportunity

Winning new business

Strategy

Capital allocation

Focus on
data and
analytics



Drive
profitable
growth



Optimise
capital
efficiency

- Committed to maintaining a strong but efficient balance sheet
- Expect to return within target debt range in current financial year
- Continue to assess our capital structure
- Look at returning surplus capital within the framework of maintaining a strong but efficient balance sheet
- Dividend policy remains unchanged

Financial management

Cost control



- Focus on maximising profit and cash
- Swift and deliberate cost actions
 - Additional efficiency opportunities identified
 - Cost savings target raised from US\$80m to US\$110m annualised, for increased charge
- Continue to invest for growth

Summary

What distinguishes Experian competitively



Experian's competitive distinction

Geographic scale



Commitment to innovation



Portfolio diversity



Unique combination of data and analytics

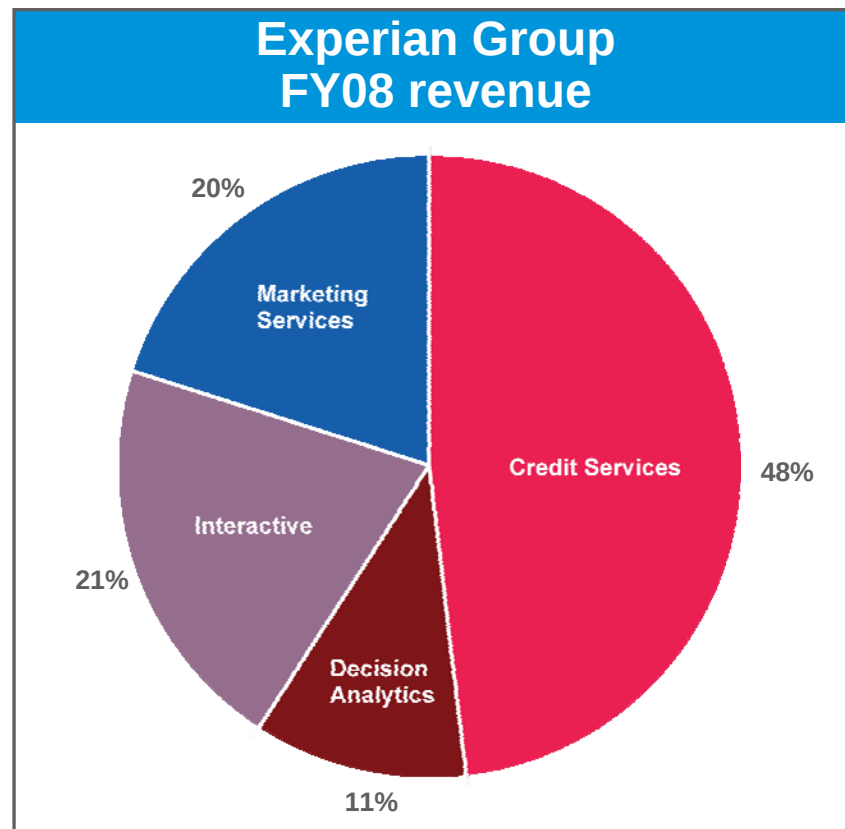


Appendix



Appendix

Business split



Appendix

Revenue and EBIT by geography

Twelve months to 31 March
US\$million

Revenue	2008	2007	Total growth	Organic growth
North America	2,061	1,985	4%	3%
Latin America	324	5	>100%	43%
UK and Ireland	965	843	8%	3%
EMEA/Asia Pacific	710	574	13%	7%
Total revenue	4,059	3,407	14%	4%
EBIT before central activities	941	794	15%	
Central activities	(57)	(47)	(15)%	
EBIT - direct business	883	746	15%	
FARES	54	61	(11)%	
EBIT – continuing activities	938	808	13%	
EBIT margin	21.8%	21.9%		

- Organic revenue growth across all regions
- Direct EBIT growth of 15%
- Central activities reflects full year run rate and adverse FX
- Tough US mortgage market for FARES

Appendix

Group benchmark earnings

Twelve months to 31 March
US\$million

	2008	2007
EBIT – continuing activities	938	808
Discontinuing activities	7	18
EBIT	945	825
Net interest	(126)	Not comparable due to demerger
Benchmark PBT¹	819	
Benchmark taxation	(190)	
Benchmark profit after tax	629	
Benchmark minority interest	(21)	
Benchmark earnings	608	
Weighted average number of shares	1,009	
Benchmark EPS, US cents	60.3	

- Central activities reflect post-demerger run rate
- UK account processing now subcontracted
- Net interest charge reflects acquisition funding
- Tax rate of 23.2%
- Minority interest arises mainly from Serasa

Appendix

Credit Services

Twelve months to 31 March US\$million

Revenue	2008	2007	Total growth	Organic growth
North America	807	804	-	-
Latin America	305	-	n/a	n/a
UK and Ireland	293	266	4%	1%
EMEA/Asia Pacific	495	433	4%	3%
Total revenue	1,901	1,503	19%	1%
EBIT – direct business	531	419	21%	
Serasa integration charge	(11)	-	n/a	
Total EBIT – direct business	520	419	19%	
FARES	54	61	(11)%	
Total EBIT	574	481	15%	
EBIT margin	27.4%	27.9%		

- Mortgage and pre-screen offset by growth in countercyclical products, business information and automotive
- Strong Serasa performance, revenue in line with buy plan and EBIT ahead of buy plan
- UK and Ireland benefited from business information and new verticals
- Strong credit bureaux performances across EMEA

Appendix

Decision Analytics

Twelve months to 31 March
US\$million

Revenue	2008	2007	Total growth	Organic growth
North America	82	77	7%	7%
Latin America	8	5	43%	43%
UK and Ireland	247	215	8%	-
EMEA/Asia Pacific	132	95	28%	20%
Total revenue	469	392	13%	7%
EBIT	154	136	7%	
EBIT margin	32.8%	34.7%		

- Good growth against strong comparatives in North America
- Lower revenue from application processing balanced by growth in fraud prevention and risk management in UK
- Broad-based growth across EMEA/Asia Pacific
- Margin dilution due to acquisition mix and regional mix

Appendix

Marketing Services

Twelve months to 31 March
US\$million

Revenue	2008	2007	Total growth	Organic growth
North America	380	353	8%	2%
Latin America	10	-	n/a	n/a
UK and Ireland	356	329	2%	(3)%
EMEA/Asia Pacific	83	46	67%	11%
Total revenue	830	728	10%	1%
EBIT	78	65	18%	
EBIT margin	9.4%	8.9%		

- Good progress in new media activities in North America
- Cutbacks in UK financial services spending
- Good growth in EMEA/Asia Pacific
- Acquisitions performing well
- Margin improvement of 50bp, reflects favourable mix

Appendix Interactive

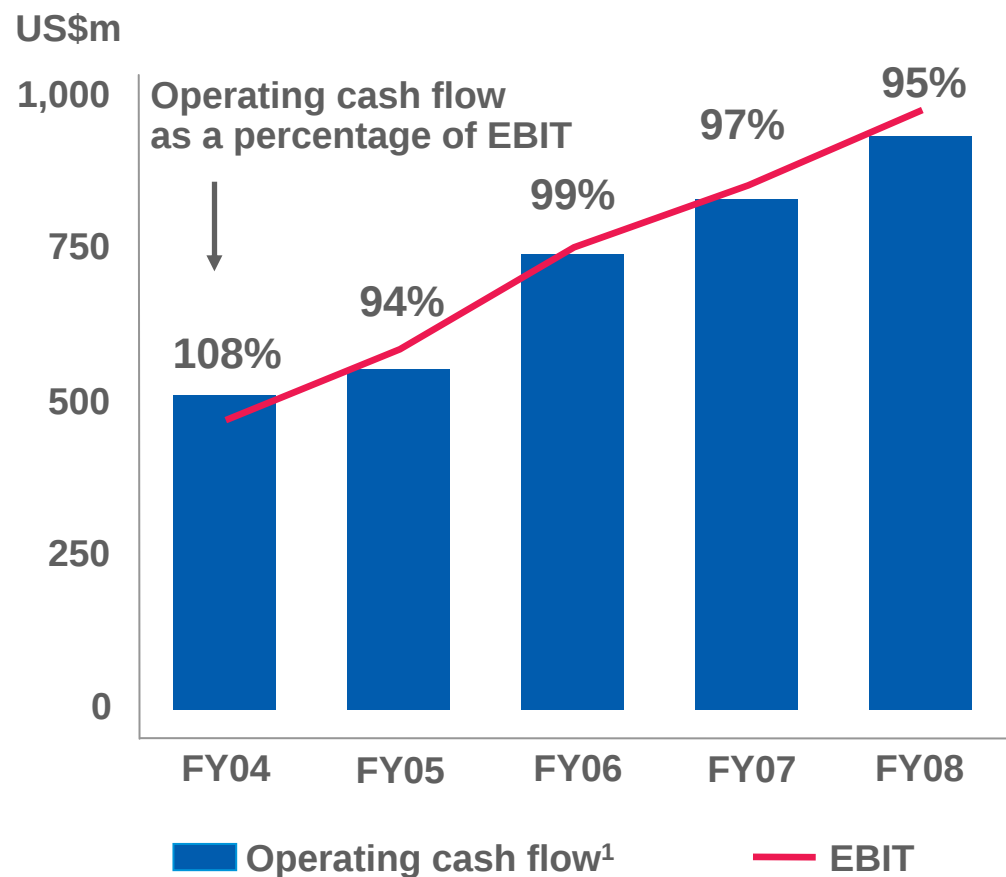
Twelve months to 31 March US\$million

Revenue	2008	2007	Total growth	Organic growth
North America	791	751	5%	5%
UK and Ireland	68	33	95%	95%
Total revenue	859	784	9%	9%
EBIT	189	173	9%	
EBIT margin	22.0%	22.1%		

- Growth at North America Consumer Direct in excess of 20%
- PriceGrabber performed well
- Weakness at LowerMyBills
- Excellent performance in the UK
- Margins maintained

Appendix

Highly cash generative



- Attractive financial characteristics
 - Recurring revenue
 - High margins
 - Low capital intensity
- Goal is to convert at least 85% of EBIT to cash

Appendix

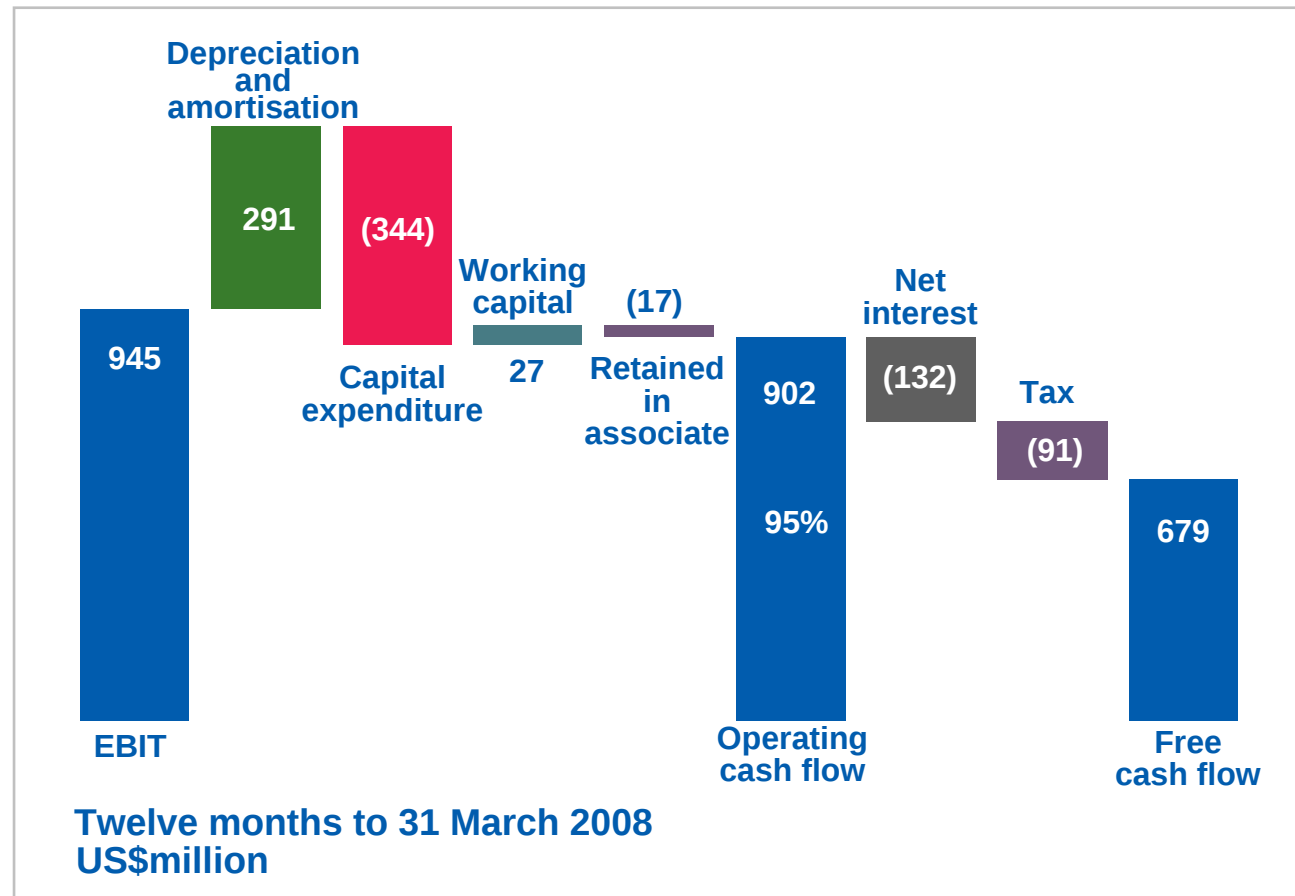
Operating cash flow

Twelve months to 31 March
US\$million

	2008	2007
EBIT	945	825
Depreciation and amortisation	291	237
Capital expenditure	(344)	(275)
Change in working capital	27	39
Retained in associate	(17)	(22)
Operating cash flow	902	804
Operating cash flow %	95%	97%

Appendix

Strong cash flow conversion



- Continued strong cash flow conversion
- Capital expenditure includes approximately US\$50m from Serasa
- Cash tax payable at 11% of benchmark PBT
- Free cash flow conversion of 108% of Group benchmark profit after tax

Appendix

Cost efficiency programme

Off-shoring/outourcing

Organisational
streamlining

Facilities consolidation

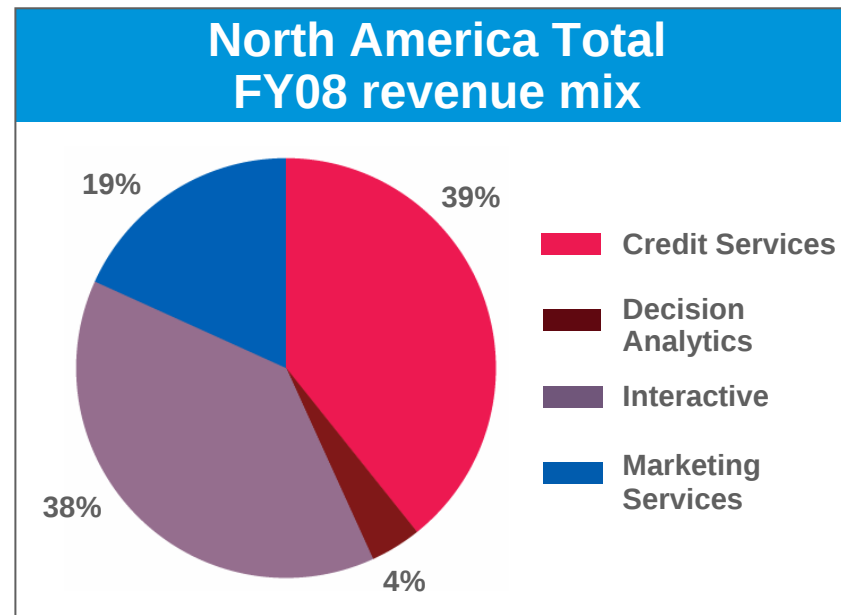
Global IT infrastructure
integration

	Exceptional charge ¹	Cost savings
FY08	US\$(60)m	-
FY09	US\$(40)m+US\$(40)m	US\$50m
FY10 onwards	-	US\$110m annualised

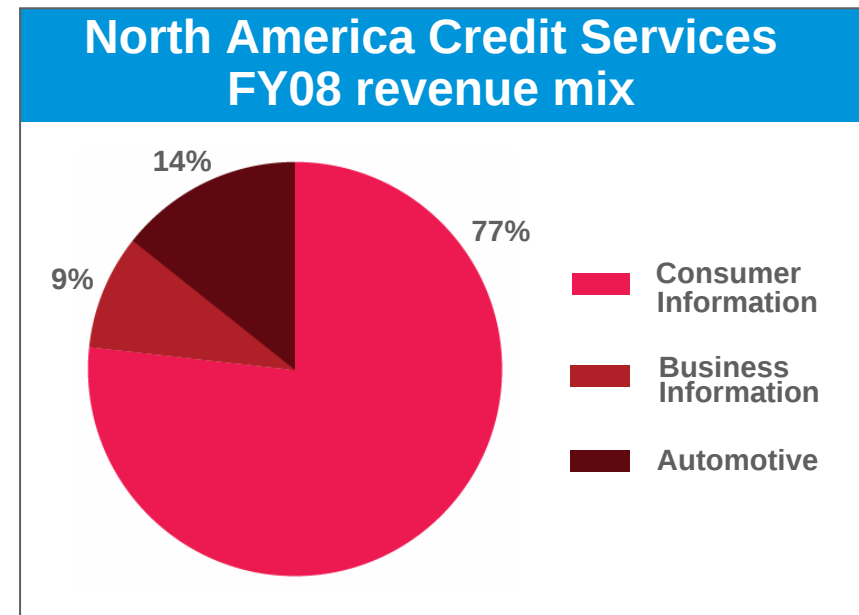
**Set to deliver annualised savings
of US\$110m from FY10**

Appendix

North America financial summary



Credit Services and Decision Analytics comprise 43% of total NA revenue

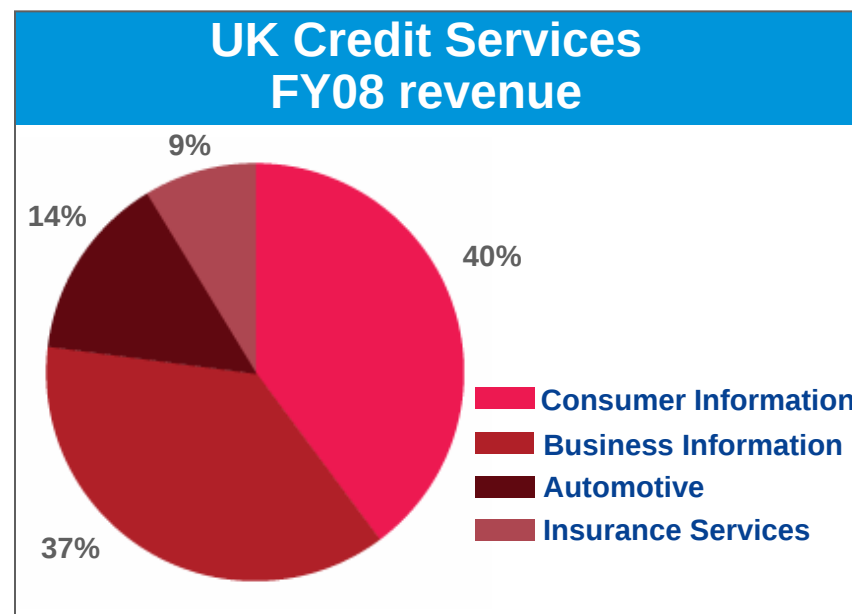
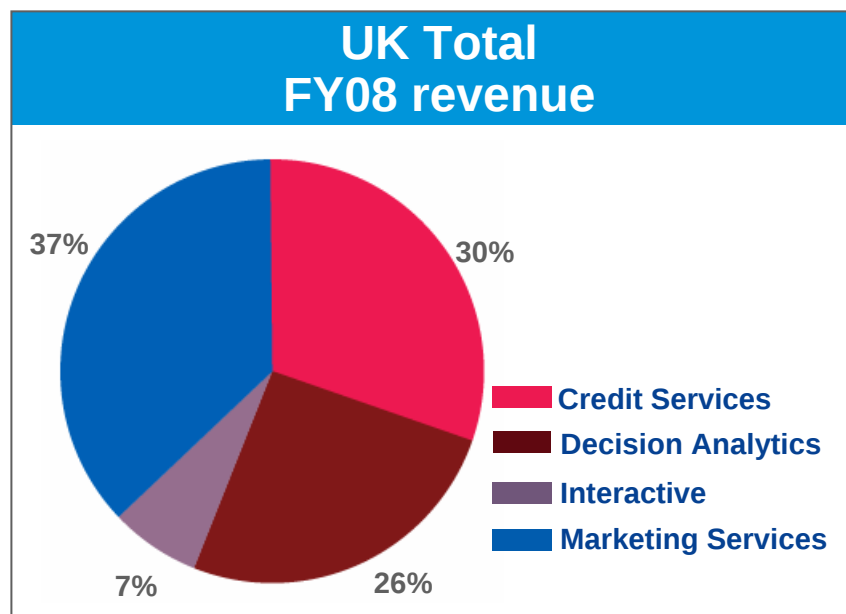


Approximate % of NA Credit Services

- Pre-screen <15%
- Account management and collections >20%
- Mortgage <10%

Appendix

UK and Ireland financial summary



Balanced spread of revenues

Appendix

FY09 modelling considerations

EBIT	▪ Cost savings of US\$50m in second half
Central activities	▪ Costs estimated to be c.US\$60m
Net interest	▪ Net interest in the region of US\$130-140m, after c.US\$20m net pension credit
Exceptional items	▪ Restructuring charge of US\$80m, exceptional cash cost of c.US\$100m
Tax	▪ Benchmark tax rate of c.23%, cash tax rate similar to FY08
Capital expenditure	▪ Capital expenditure expected to be between US\$360m and US\$390m
	

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Event calendar

10 July 2008	Interim management statement, first quarter
16 July 2008	Annual General Meeting
15 October 2008	Trading update, first half
19 November 2008	Half-yearly announcement

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