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Snapshot of Experian

Total Revenue: US\$4.3bn

Benchmark EBIT: US\$1.2bn

Market Cap*: c.£15bn

In top 50 of FTSE-100

• Employees: c.16,000

Offices in 37 countries

Largest markets: US, Brazil, UK

Corporate headquarters: Dublin

Experian is the world's leading global information services company. Our roots lie in assessing credit risk; today we do much more.





The Experian investment case

Market leading global information company

- Unique proprietary data, coupled with analytics and software
- Scalable business model

Strong market positions

- No. 1 or 2 position across our largest markets
- High barriers to entry

Significant growth potential

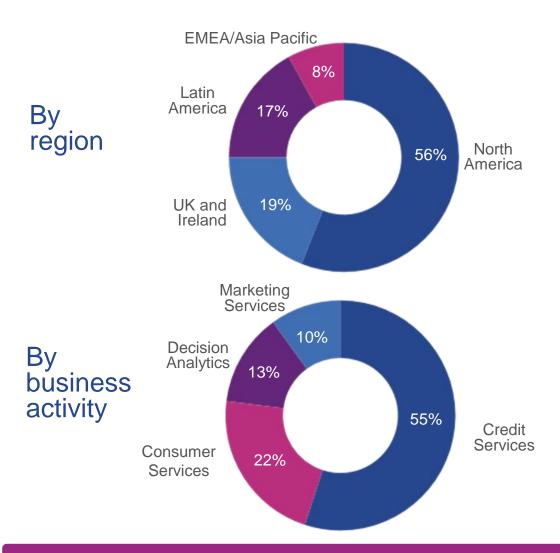
 By bringing our assets together to access new market opportunities

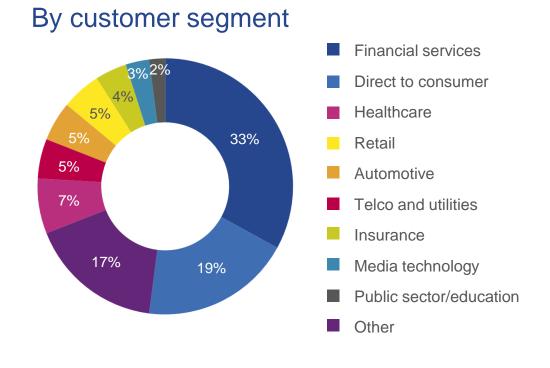
Strong financial track record

- High quality, recurring revenues
- Highly cash generative with low capital intensity



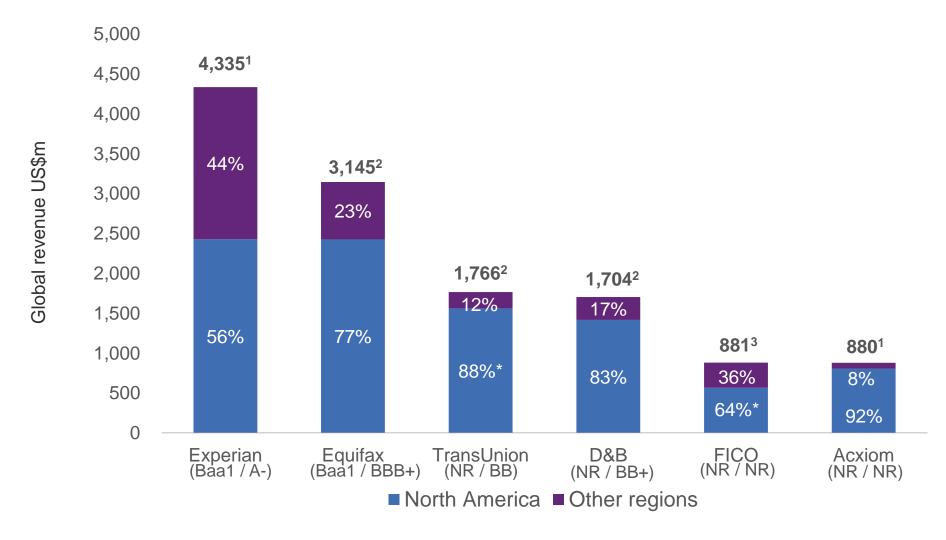
Global revenue FY17





Diverse portfolio by region, business activity and customer segment

Market leader with unparalleled global reach and range



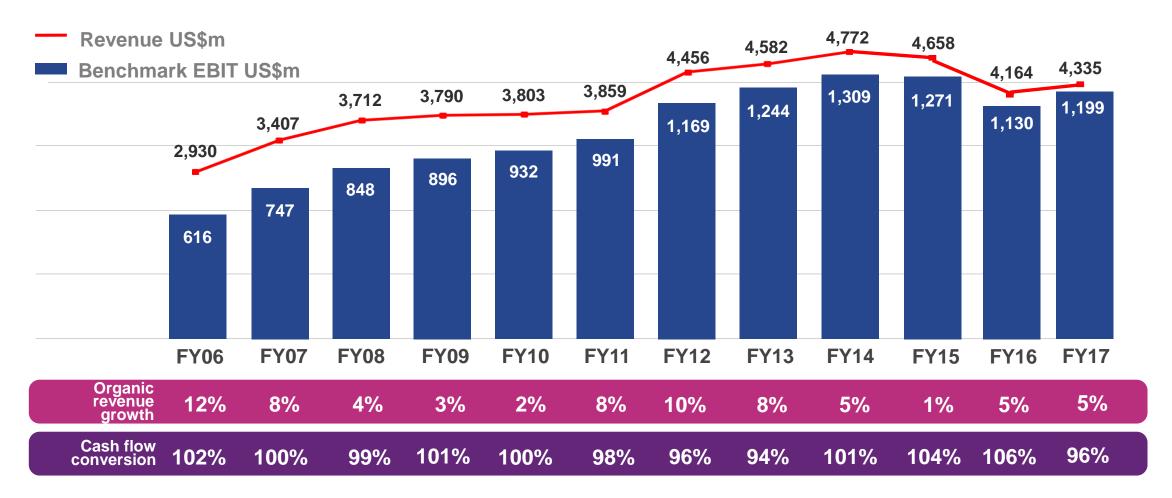
¹ Year ended 31 March 2017 2 Year ended 31 December 2016

³ Year ended 30 September 2016

^{*}US only. NR = not rated.

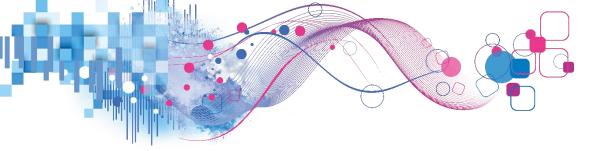
Source: Latest full year revenue, company SEC filings This analysis covers traditional competitors that are publicly listed. It does not include companies where a single division competes against Experian.

Twelve year performance



Global ongoing activities revenue and Benchmark EBIT only. Excluding growth rates, FY06 to FY15 revenue, Benchmark EBIT and cash flow conversion may have been adjusted to exclude various exited business activities and discontinued operations, 2016 results have been restated to reflect the email/cross-channel marketing business ('CCM') reclassification as a discontinued operation. – for further information refer to the respective Annual Reports available on www.experianplc.com. Revenue growth shown at constant FX rates. Growth rates are not restated.







Experian business activities

Credit Services

- Large databases of information, used to manage risk
- 17 consumer credit bureaux
- 11 business credit bureaux
- Automotive information
- Health

55%

Decision Analytics

- Helping clients to:
 - Lend effectively
 - Minimise the risk of fraud
- Using advanced software and analytics, and expert consulting

13%

Marketing Services

- Data quality and management
- Targeting relevant offers to individuals

10%

Consumer Services

- Direct to consumer credit monitoring
- Credit matching services / lead generation
- Identity theft protection services
- Affinity (white label) credit and identity monitoring services

22%



Credit Services

What we do

We help organisations lend responsibly and protect themselves and their customers from risk. From our 17 consumer and 11 business information bureaux, we provide millions of credit reports every day, enabling lending decisions to be made fairly, responsibly and quickly to people and businesses.

Market position We're the number one or two operator in our key markets.

Competitors

Our main competitors are Equifax, TransUnion, and Dun and Bradstreet

Financial Characteristics

Our revenue is primarily transactional, pricing is volume-tiered, per report delivered



Decision Analytics

What we do

We help our customers to lend effectively and to minimise the risk of fraud by developing advanced software and models to analyse data. We help our clients minimise risk to their organisation while delivering the customer experience that people expect.

Market position We're a market-leading provider in our key markets

Competitors

Our competitors include Fair Isaac, IBM, SAS and smaller niche providers.

Financial Characteristics Scores and checks are sold on a transactional, volume-tiered basis. Software and system sales include implementation fees, recurring licence fees and transactions.



Marketing Services

What we do

We help businesses to understand their customers. We use our strengths in data management and analytics to give our clients a clear picture of who each individual is and of their needs, so they can target relevant offers and communications to each individual.

Market position We hold leading positions in targeting and data quality in our key markets.

Competitors

Our competitors include Acxiom, Epsilon, GB Group, Oracle and Trillium.

Financial Characteristics

Our revenue comes from transactions, data licences and subscription fees.



Consumer Services

What we do

We empower people to take control of their credit – helping people to understand and better manage their financial position, while protecting themselves from identity theft and fraud.

Market position We are a market leader in the USA, Brazil and the UK.

Competitors

Our competitors include CallCredit, Credit Karma, Equifax, Fair Isaac, TransUnion and other niche providers.

Financial Characteristics Subscription and transaction fees from consumers, revenue on white-label partnerships, and commissions for credit offers from financial services providers.



Revenue and Benchmark EBIT by business activity

Twelve months ended 31 March US\$million

Revenue	2017	2016	Total growth	Organic growth	Benchmark EBIT margin
Credit Services	2,389	2,240	6%	6%	34.2%
Decision Analytics	584	566	9%	9%	20.5%
Marketing Services	421	407	8%	8%	22.6%
Consumer Services	941	951	2%	(4)%	25.8%
Total revenue – ongoing activities	4,335	4,164	6%	5%	
Benchmark EBIT – ongoing activities	1,199	1,130	7%		
Benchmark EBIT margin	27.7%	27.1%			

0	l FY18 rganic jrowth
	5%
	13%
	12%
	(8)%
	4%



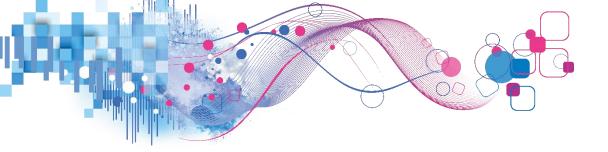
Revenue and Benchmark EBIT by region

Twelve months ended 31 March US\$million

Revenue	2017	2016	Total growth %	Organic growth %	Benchmark EBIT margin
North America	2,457	2,294	7	5	31.8%
Latin America	730	631	9	9	34.4%
UK and Ireland	807	924	1	1	30.5%
EMEA/Asia Pacific	341	315	9	9	(0.9)%
Total revenue – ongoing activities	4,335	4,164	6	5	
Benchmark EBIT – ongoing activities	1,199	1,130	7		
Benchmark EBIT margin	27.7%	27.1%			

Or	FY18 ganic wth %
	4%
	8%
	(3)%
	7%
	4%





Strategic overview



Strategic overview

A clear plan of action











- Simplified our portfolio
- Growth has returned to our target range
- Considerably improved performance in Brazil and Marketing Services
- Executing on a strategic repositioning of our relationship with consumers
- Driven substantial efficiencies from our business, and used the funds to invest
- · Innovation is accelerating
- Rigorous approach to capital allocation



Strategic overview

Defining the path ahead: our growth objectives



Broaden and deepen our data assets



Extend our lead in analytics and software solutions



Exploit the breadth of our capabilities



Accelerate pace of innovation

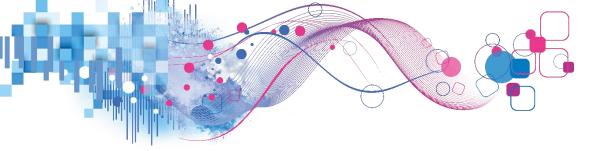


Scale in targeted verticals and geographies



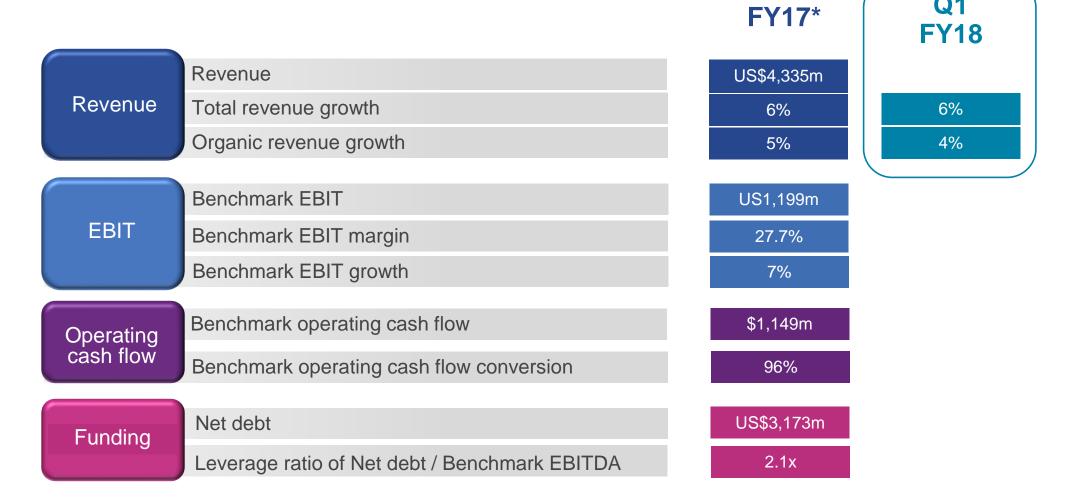
Transform engagement with consumers







Financial highlights



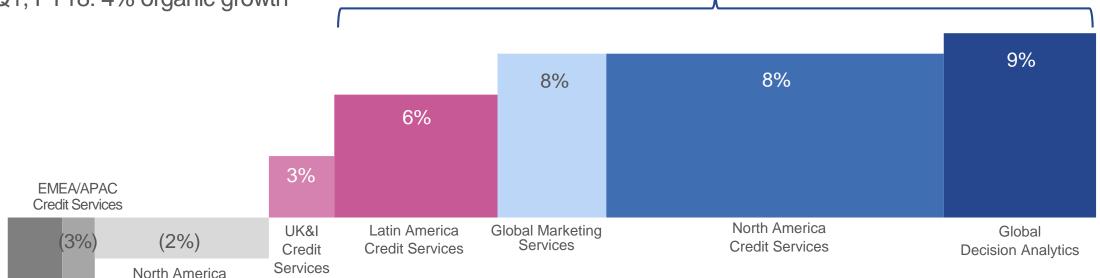


A broad portfolio

FY17: 5% organic growth

Q1, FY18: 4% organic growth

Consumer Services Two thirds of the portfolio growing in mid-high single digit in FY17



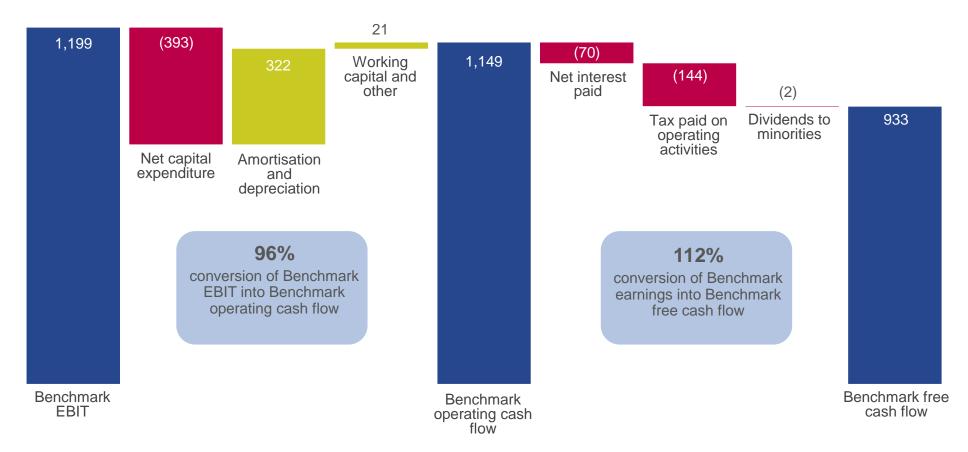


(9)%

UK&I Consumer Services

Benchmark cashflow

Twelve months ended 31 March 2017 **US\$million**

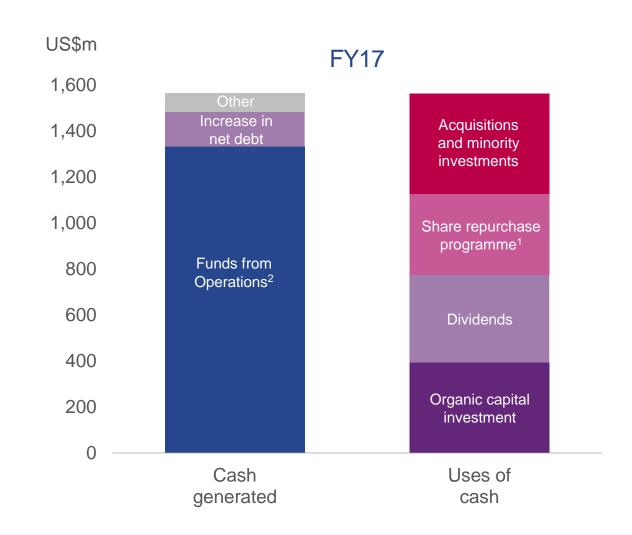




Capital strategy Capital allocation

Capital allocation

- Disciplined capital allocation framework
- Strong cash generation
- Organic innovation investment
- Selective acquisitions
- Shareholder remuneration



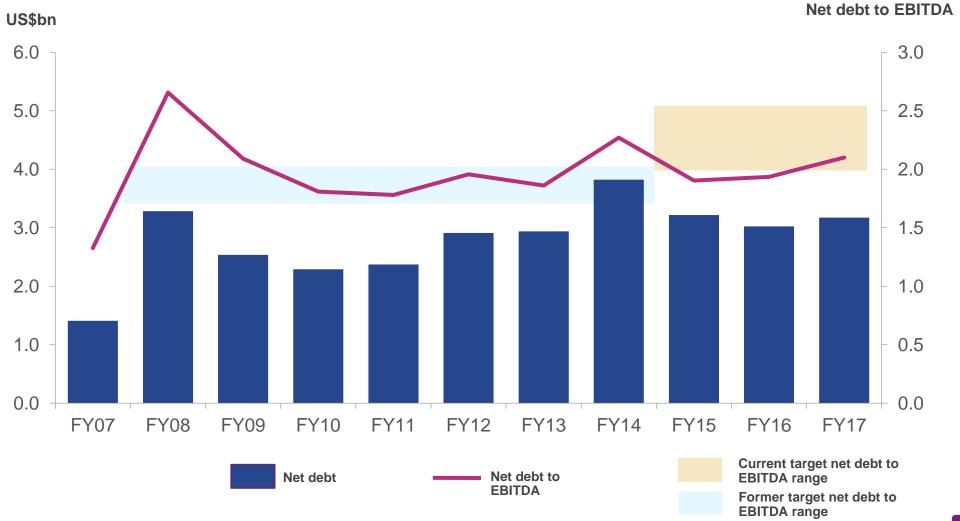


¹ Share repurchases as at 31 March 2017.

² Funds from Operations is defined as Benchmark free cash flow plus organic capital investment (capital expenditure).

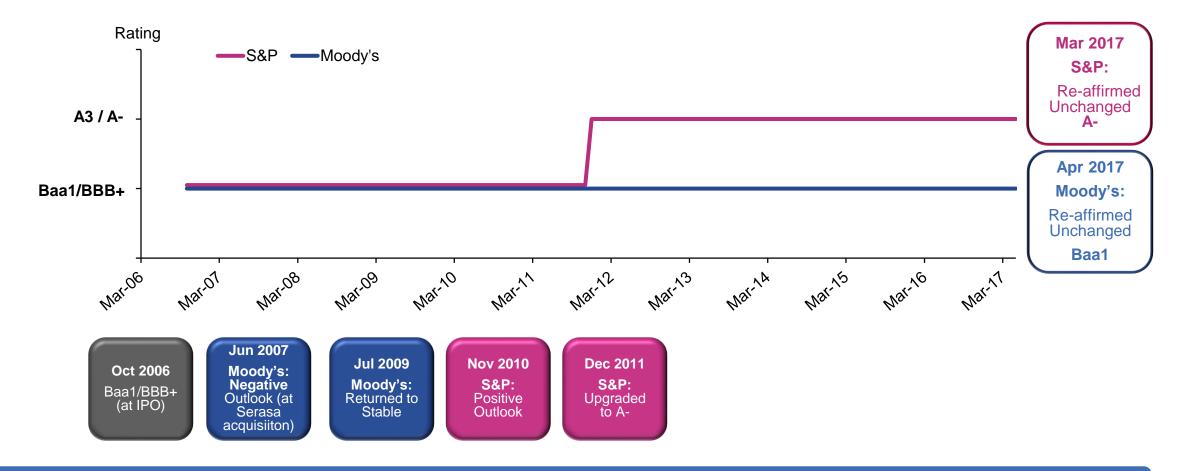
Capital strategy

Net Debt / Benchmark EBITDA





Consistent credit rating history



Rating policy: maintain strong investment grade rating (at least Baa1/BBB+)



Treasury policies

Liquidity

Maintain significant undrawn committed bank facilities

Refinancing

Space out debt maturities to mitigate refinancing risk

Dividends

Grow dividends in line with underlying earnings

Ratings

Maintain strong investment grade (at least Baa1/BBB+)



Treasury policies (cont.)

Interest rate risk

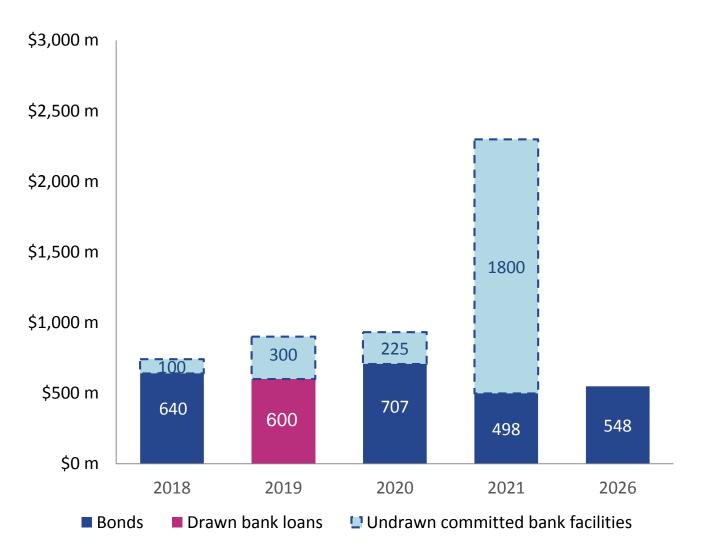
- 50-100% of net funding to be fixed rate for over 6 months
- Interest rate swaps used to adjust the balance between fixed and floating rate liabilities

Currency risk

- Borrowings broadly match currencies of earnings
- Currently no borrowings in Brazilian Real or Colombian Peso
- FX contracts used to manage currency exposure
- Borrowings after forward FX (March 2017): USD: US\$2.6bn (81%); GBP/EUR/Other: US\$0.6bn (19%)



US\$5.4 billion committed funding at 30 June 2017

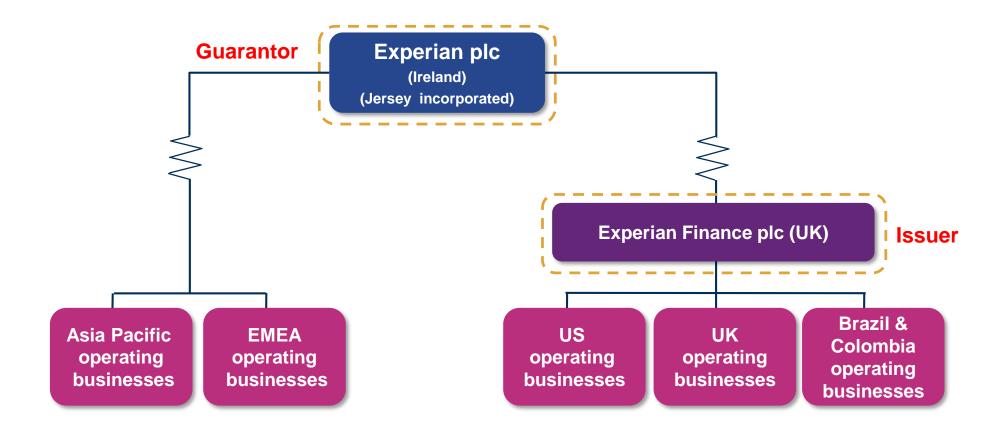


One financial covenant under committed bank facilities:

- Covenanted Benchmark **EBIT** interest cover > 3x
- March 2017 actual cover 16x

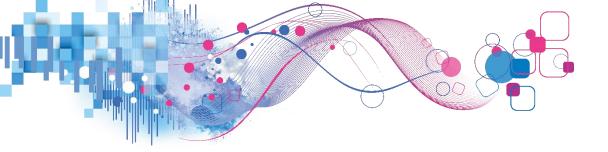


Summarised organisation chart



Corporate headquarters: Dublin, Ireland





Appendix



Appendix North America

Twelve months ended 31 March US\$million

Revenue	2017	2016	Total growth	Organic growth
Credit Services	1,341	1,237	8%	8%
Decision Analytics	162	161	0%	0%
Marketing Services	215	200	8%	8%
Business-to-Business	1,718	1,598	8%	8%
Consumer Services	739	696	6%	(2)%
Total revenue	2,457	2,294	7%	5%
Benchmark EBIT – ongoing activities	781	704	11%	
Benchmark EBIT margin	31.8%	30.7%		

Q1 FY18 Organic growth
6%
13%
18%
8%
(5)%
4%



Appendix Latin America

Twelve months ended 31 March US\$million

Revenue	2017	2016	Total growth	Organic growth
Credit Services	658	579	6%	6%
Decision Analytics	48	36	34%	34%
Marketing Services	24	16	39%	39%
Total revenue	730	631	9%	9%
Benchmark EBIT – ongoing activities	251	226	3%	
Benchmark EBIT margin	34.4%	35.8%		

Q1 F Orga gro	nic
	5%
4	44%
4	44%
	8%



Appendix **UK** and Ireland

Twelve months ended 31 March **US**\$million

Revenue	2017	2016	Total growth	Organic growth
Credit Services	246	275	3%	3%
Decision Analytics	214	234	5%	5%
Marketing Services	145	160	5%	5%
Business-to-Business	605	669	4%	4%
Consumer Services	202	255	(9)%	(9)%
Total revenue	807	924	1%	1%
Benchmark EBIT – ongoing activities	246	297	(4)%	
Benchmark EBIT margin	30.5%	32.1%		

Q1 FY18 Organic growth
3%
7%
0%
4%
(19)%
(3)%



Appendix **EMEA/Asia Pacific**

Twelve months ended 31 March **US**\$million

Revenue	2017	2016	Total growth	Organic growth
Credit Services	144	149	(3)%	(3)%
Decision Analytics	160	135	21%	21%
Marketing Services	37	31	16%	16%
Total revenue	341	315	9%	9%
Benchmark EBIT – ongoing activities	(3)	(15)	47%	
Benchmark EBIT margin	(0.9)%	(4.8)%		

Org	Y18 anic owth
	0%
	13%
	13%
	7%



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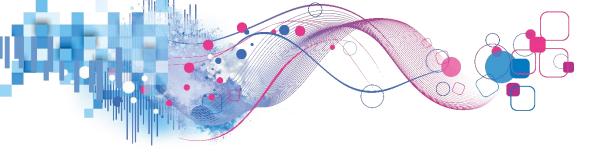
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